



BOARD OF DIRECTORS MEETING

May 19, 2022

1:00 pm

City Commission Chambers

Chair: Nick Maddox

Agenda

I. WORKSHOP ITEMS

1. Budget Workshop Item

3

II. ADJOURN

NEXT BOARD OF DIRECTORS MEETING: May 19, 2022, 3:00 p.m.

In accordance with the Americans with Disabilities Act and Section 286.26, Florida Statutes, persons needing a special accommodation to attend this meeting should contact Shelonda Meeks, Blueprint Office Manager, 315 South Calhoun Street, Suite 450, Tallahassee, Florida, 32301, at least 48 hours prior to the meeting. Telephone: 850-219-1060; or 1-800-955-8770 (Voice) or 711 via Florida Relay Service.

Blueprint Intergovernmental Agency Board of Directors Workshop Agenda Item

May 19, 2022

Title: Workshop on Fiscal Year 2023 Proposed Operating Budget and Proposed Five-Year Capital Improvement Plan for the Blueprint Intergovernmental Agency

Category: Workshop Discussion

Intergovernmental Management Committee: Vincent S. Long, Leon County Administrator
Reese Goad, City of Tallahassee Manager

Lead Staff / Project Team: Benjamin H. Pingree, Director, Department of PLACE
Autumn Calder, Director, Blueprint
Cristina Paredes, Director, Office of Economic Vitality
Tres Long, Senior Accountant, Blueprint

STATEMENT OF ISSUE:

This item requests the Blueprint Intergovernmental Agency Board of Directors' (IA Board) approval of the workshop item on the Fiscal Year (FY) 2023 Proposed Operating Budget and Proposed Five-Year Capital Improvement Plan for the Blueprint Intergovernmental Agency. In accordance with IA Budget Policy, the first public hearing for the budget will be advertised and will be conducted at the August 31, 2022 Citizens Advisory Committee (CAC) meeting. The second and final public hearing will be advertised and will be conducted at the September 29, 2022 IA Board meeting.

FISCAL IMPACT

This item has fiscal impact. The item presents a balanced budget aligned with Agency policies and previous IA Board direction, and provides enumerated budget recommendations for IA Board consideration.

RECOMMENDED ACTION:

Option 1: Approve the Workshop Item on the Fiscal Year 2023 Proposed Operating Budget and Fiscal Year 2023-2027 Proposed Capital Improvement Program for the Blueprint Intergovernmental Agency and approve the enumerated budget recommendations.

I. EXECUTIVE SUMMARY

In accordance with Section 189.016(3), Florida Statutes, the Blueprint Intergovernmental Agency (Agency), as a special district of the State of Florida, is required to adopt a budget by resolution each year. The Fiscal Year 2023 Proposed Operating Budget and Proposed Five-Year Capital Improvement Plan builds upon the prioritization and implementation processes approved previously by the IA Board, including the Project Prioritization Plan, Blueprint Infrastructure Implementation Plan, the Long-Term Economic Development Strategic Plan, the Target Industry Study, and prior IA Board direction.

The Agency establishes budget development calendars for each fiscal year. Section 102.07.3 of the Blueprint Budget Policy provides that the Director of PLACE must develop a proposed budget that is submitted to the Intergovernmental Management Committee for review by June 1st of each year. The budget will be adopted after the close of two advertised public hearings and upon approval by the IA Board. The first public hearing will occur during the August 31, 2022 CAC meeting, and the IA Board will conduct the second public hearing during the September 29, 2022 IA Board meeting. The IA Board's approval of the budget will appropriate funds necessary for the operation of the Blueprint Infrastructure and Office of Economic Vitality divisions of the Agency, as well as the FY 2023-2027 Capital Improvement Plan (CIP).

The key points from this Workshop Item include:

- A revised sales tax revenue estimate that projects an additional 12.64% over the FY 2022 approved budget due to growth in local consumer spending.
- The Infrastructure program will provide an estimated \$371.37 million to support the local economy through direct expenditures over the next five fiscal years.
- The proposed FY 2023 - 2027 Capital Improvement Plan for Blueprint Infrastructure continues the implementation of 32 key community projects across Leon County, fully funds eight regional mobility, gateway, and placemaking projects, and provides \$37 million to the City and County for improvements to sidewalks, transit, and water quality.
- Full funding for all existing Office of Economic Vitality programs including funding for the Competitive Project Fund and the Future Opportunity Leveraging Fund.
- Over the next five years, OEV will be positioned to provide an estimated \$12.28 million to support local businesses, entrepreneurs, targeted industries, and local workforce development.
- No additional positions are requested by Infrastructure or OEV, and staff cost of living adjustments are budgeted to be consistent with City and County budget proposals.

This item includes a number of budget recommendations, built upon standing IA Board direction, as reflective of recent revenue and expenditure trends and intended to maximize efficiency. The recommendations presented with their respective page numbers for further detail, as follows:

- **Budget Recommendation A (page 12):** Approve the Proposed FY 2023 Infrastructure Operating Budget (Attachment #3) into the final draft FY 2023 budget plan.
- **Budget Recommendation B (page 17):** Approve the Proposed FY 2023 – 2027 Infrastructure Capital Improvement Program (Attachment #4) into the final draft FY 2023 budget plan.
- **Budget Recommendation C (page 21):** Approve the allocation to the Proposed Implement the Greenways Master Plan into the final draft FY 2023 budget plan and approve the FY 2023 Greenways Master Plan Work Program.
- **Budget Recommendation D (page 21):** Approve the Proposed Bike Route System allocation into the final draft FY 2023 budget plan and approve the FY 2023 Bike Route System Work Program.
- **Budget Recommendation E (page 22):** Approve the FY 2023 update to the Infrastructure Long-Term Project Funding Plan (Attachment #5), to be incorporated into the final draft FY 2023 budget plan.
- **Budget Recommendation F (page 23):** Approve the Proposed FY 2023 OEV Operating Budget (Attachment #6) into the final draft FY 2023 budget plan.
- **Budget Recommendation G (page 26):** Approve the Proposed FY 2023 – 2027 OEV Capital Improvement Program (Attachment #7) into the final draft FY 2023 budget plan.
- **Budget Recommendation H (page 30):** Amend the FY 2022 budget to reallocate \$751,826 from the Convention Center project and \$47,000 from the Qualified Target Industry Tax Refund project to the Target Business Program project to provide funding for competitive projects that have already been approved by the IA Board, including Project Mango and Project Juggernaut. Amend the FY 2022 budget to reallocate \$1,983 from Magnetic Technologies Recruitment to Business Development Attraction/Expansion, which absorbed all recruitment functions over the last fiscal year.
- **Budget Recommendation I (page 31):** Approve the FY 2023 update to the OEV Long-Term Project Funding Plan (Attachment #8), to be incorporated into the final draft FY 2023 budget plan.

This workshop item is organized in Sections A through I with all supporting tables and documentation in Attachments 1-13.

Table of Contents:

- Section A (page 5): Budget development process
- Section B (page 5): A five-year projection of sales tax revenue (Attachment #1),
- Section C (page 11): A long-term projection of all estimated sources and uses of funds (Attachment #2),
- Section D (page 12): The proposed operating budget for the Blueprint Infrastructure Program (Attachment #3),
- Section E (page 16): The Five-Year Capital Improvement Plan for Blueprint Infrastructure (Attachment #4),
- Section F (page 22): The Long-Term Project Funding Estimate for Blueprint Infrastructure (Attachment #5),
- Section G (page 23): The proposed operating budget for the Office of Economic Vitality (Attachment #6),
- Section H (page 25): The Five-Year Capital Improvement Plan for OEV (Attachment #7),
- Section I (page 31): The Long-Term Project Funding Estimate for OEV (Attachment #8),
- The Estimated FY 2023 – 2027 Infrastructure Project Expenses (Attachment #9),
- The Accounting Summary for Infrastructure and OEV projects (Attachment #10),
- The Proposed FY 2023 Implementing the Greenways Master Plan Work Program (Attachment #11),
- And the Proposed FY 2023 Build the Bike Route System Work Program (Attachment #12).

II. PROPOSED OPERATING BUDGET AND PROPOSED FIVE-YEAR CAPITAL IMPROVEMENT PLAN

A. BUDGET DEVELOPMENT

Beginning in February, staff reviewed project timelines to determine the level of resources that would be required over each of the five years of the Capital Improvement Plan to develop the Fiscal Year 2023 Proposed Operating Budget and Proposed Five-Year Capital Improvement Plan. These documents were presented to City and County budget staff and to the IMC during April and May 2022. The review and input from the IMC, from City and County staff, as well as from Agency personnel led to the proposed budget workshop materials presented herein.

B. FIVE-YEAR PROJECTION OF SALES TAX REVENUE

The Second Amended & Restated Interlocal Agreement between Leon County and the City of Tallahassee, which authorizes the existence of the Agency, divides the Blueprint 2020 sales tax among the Blueprint Intergovernmental Agency, Leon County, and the City of Tallahassee in the proportions in **Table 1**, to be maintained in individual funds.

Table 1

Authorized Uses of Sales Tax Funds	% of Sales Tax
Blueprint Infrastructure	66%
Office of Economic Vitality	12%
City of Tallahassee	10%
Leon County	10%
Livable Infrastructure for Everyone (L.I.F.E.)	2%
Total, Blueprint 2020 Sales Tax Funds	100%

Attachment #1, the Agency's five-year projection of sales tax revenue with a summary of other revenues and expenses presents the short-term financial condition of the Agency, including the amount of revenue expected to be collected over the FY 2023 – 2027 planning horizon. The five-year projection also includes the Agency's significant expense categories including projected operating costs, projected debt service payments, and the remaining amount is used to fund Infrastructure and Economic Development projects.

The five-year sales tax revenue projection was developed in conjunction with the Leon County and City of Tallahassee budget offices, and the economic outlook for the next five years is better than was anticipated during the last budget planning process. When the sales tax revenue estimate for FY 2022 was developed in spring 2021, it was expected that the COVID-19 pandemic would have a prolonged negative effect on the local economy. However, beginning with the Agency's sales tax payment collected in May 2021 and

continuing through the current period, actual sales tax revenue collected has been greater than in any prior year's budgeted or actual results.

Table 2, below, provides the sales tax revenue projection as presented at the September 27, 2021 IA Board meeting during which the annual budget was adopted (Initial Projection) and compares that estimate with the projected improvement experienced over the last nine months and projected forward through FY 2027. The projected revenue increase between the two estimates is approximately 12.64% greater over five years, Agency-wide. This information is also presented in Attachment #1, the Five-Year Sales Tax Revenue Estimate.

Table 2

Revenues Projected for Prior Year Budget Workshop Compared to Current Projection						
Sales Tax Revenue	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Prior Projection	36,535,583	37,448,973	38,197,952	38,961,912	39,546,340	190,690,760
Current Projection	40,456,473	41,670,170	42,920,273	44,207,882	45,534,117	214,788,915
Projected Revenue Change	3,920,890	4,221,197	4,722,321	5,245,970	5,987,777	24,098,155
Blueprint Infrastructure						
Prior Projection	30,914,724	31,687,593	32,321,344	32,967,772	33,462,288	161,353,721
Current Projection	34,232,400	35,259,375	36,317,154	37,406,669	38,528,868	181,744,466
Projected Revenue Change	3,317,676	3,571,782	3,995,810	4,438,897	5,066,580	20,390,745
Office of Economic Vitality						
Prior Projection	5,620,859	5,761,380	5,876,608	5,994,140	6,084,052	29,337,039
Current Projection	6,224,073	6,410,795	6,603,119	6,801,213	7,005,249	33,044,449
Projected Revenue Change	603,214	649,415	726,511	807,073	921,197	3,707,410

A high-level budget summary for FY 2023 – 2027 based on estimated sales tax revenues, other sources of funds, and uses of funds is included in **Table 3**, below. The next section will detail the sources and uses of funds. Of the \$376.14 million of sources of funds projected to be available over the planning horizon, \$214.79 million is projected sales tax revenue, \$145.50 million is bond and loan funding, \$6.35 million is governmental funding in the form of operating and capital grants, and \$9.50 million is other funding including an anticipated budgetary fund balance transfer in FY 2023 and funding from FSU for the Airport Gateway project programmed for FY 2024.

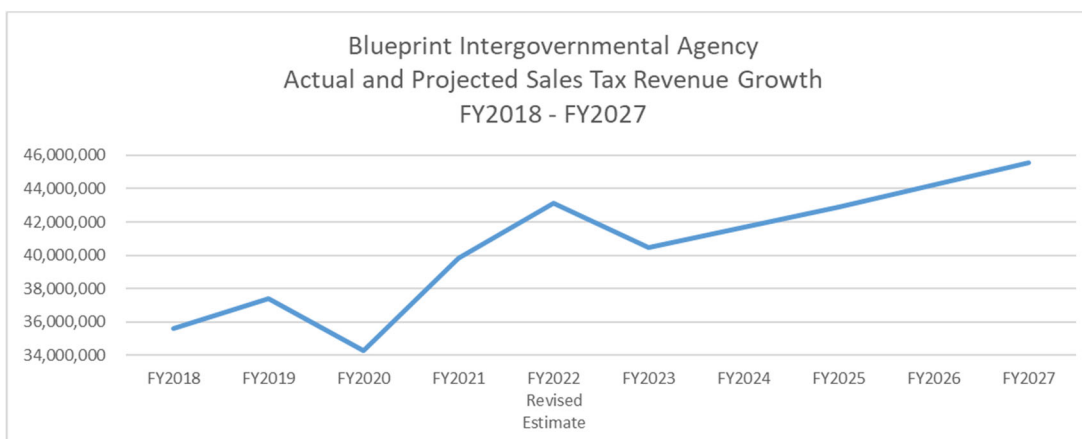
Table 3

Summary of Projected Sources and Uses of Funds						
Sources of Funds	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Sales Tax Revenue	40,456,473	41,670,170	42,920,273	44,207,882	45,534,117	214,788,915
Bond Funding	-	120,000,000	-	-	-	120,000,000
Loan Funding	6,000,000	12,750,000	6,750,000	-	-	25,500,000
Governmental Revenue	2,958,116	762,319	785,189	1,008,745	833,007	6,347,376
Other Revenue	6,500,000	3,000,000	-	-	-	9,500,000
Total, Sources of Funds	55,914,589	178,182,489	50,455,462	45,216,627	46,367,124	376,136,291
Uses of Funds	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Debt Service	10,627,086	20,460,940	20,458,476	20,464,834	20,458,675	92,470,011
Operating Expenses	6,627,046	6,825,857	7,030,632	7,241,550	7,458,796	35,183,881
Infrastructure Projects	36,244,828	148,691,141	20,620,950	14,826,128	15,816,197	236,199,244
OEI Projects	2,415,629	2,204,551	2,345,404	2,684,115	2,633,456	12,283,155
Total, Uses of Funds	55,914,589	178,182,489	50,455,462	45,216,627	46,367,124	376,136,291

Figure 1, below, presents the actual sales tax dollars collected for fiscal years 2018 through 2021, the revised sales tax estimate for FY 2022 (revised from the initial budget projection presented during the September 23, 2021 budget hearing), and the forward-looking sales tax revenue projection as presented in the five-year projection of sales tax revenue (Attachment #1). Sales tax revenue expected to be received in FY 2023 is slightly higher than the amount of sales tax revenue received during FY 2021.

A reasonable growth rate is projected for the four fiscal years thereafter (FY 2024 – FY 2027), which are included in the CIP as presented. The five-year economic outlook presented herein projects that local economic growth as measured by taxable sales increases by 3.0% over the next four years through FY 2027. Thereafter, the Agency's long-term actual growth rate of 1.5% is presented in the twenty-year projection of sources and uses of funds, which is standard budgeting procedure for the Agency.

Figure 1



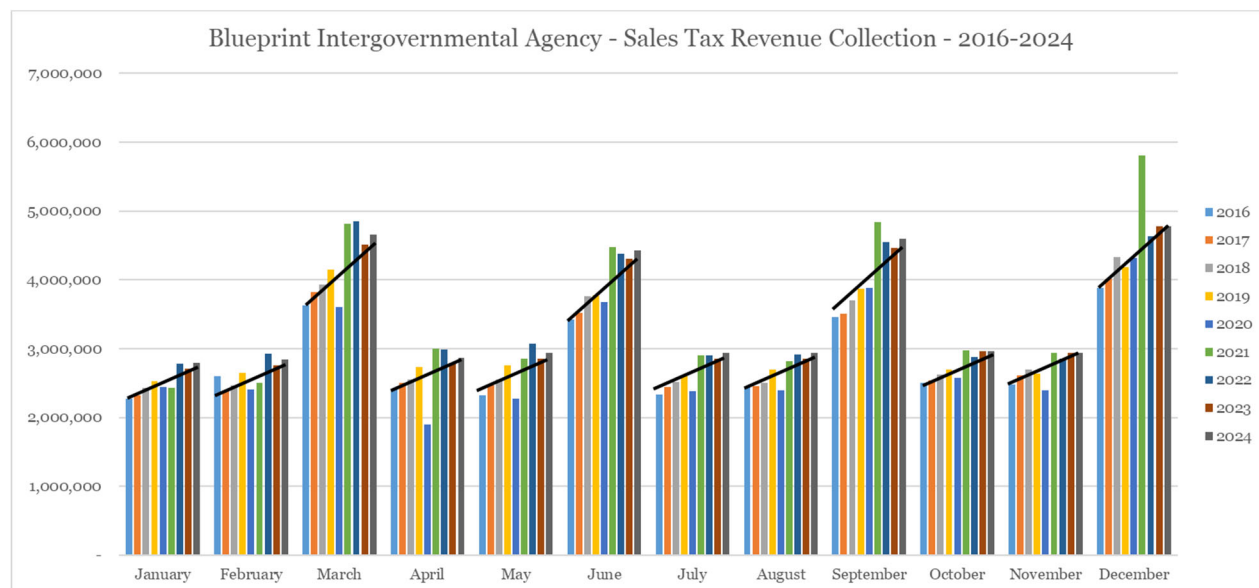
The growth rates discussed in the previous paragraph take into account the last twelve months of unprecedented sales tax collections, which were partially a result of federal financial stimulus, below-average interest rates, and inflationary pressures which tend to have a beneficial impact on sales tax collections in the short term. Now that direct financial stimulus has been exhausted for individuals and interest rates and inflation have continued to increase, consumer spending within the community is likely to flatten over the course of the next eighteen months. Sales tax revenues are projected to continue at an elevated rate through the end of the current fiscal year, and are then projected to return to a more normal level beginning in early FY 2023. Price inflation and interest rate increases on future bonds will increase project costs over time and it has already been necessary to consider cost increases when planning for capital projects.

The Agency's sales tax revenues collected over the last year have outperformed the most optimistic of expectations. **Figure 2**, on the following page, graphically displays the Agency's sales tax revenue collected during calendar years 2016 through January 2022 and then provides an estimate for revenue collections through the end of FY 2024 in

September 2024. It is important to note that the Florida Department of Revenue (FDOR) remits sales taxes to the Agency two months after the taxes were collected from customers, so the most recent remittance as of this writing was received in April 2022 for the month of February 2022. In addition to the regular monthly remittance, there is a quarterly remittance for taxes that were deposited with FDOR after their due dates or deposited by vendors who are not required to make standard monthly deposits. The four highest months for revenue receipts, March, June, September, and December, include these additional quarterly payments.

The second point to note regarding **Figure 2** is the black lines drawn along the tops of each month's collections. Each monthly line contains the same slope and each quarterly line shares the same slope. Using this visualization, it is possible to determine the long-term growth rate for sales tax revenues across all nine years and this is helpful for identifying periods that can be considered outliers in projecting a long-term growth rate. Notice that the light blue bar in the center of each month represents the year 2020. This was the first year of the pandemic and it is obvious that revenues declined dramatically in March 2020 and remained below normal through November of that year. Also note the green bar representing sales tax collections during 2021, with some months recording the most dramatic increase in sales tax collections ever seen by the Agency.

Figure 2



When preparing the revenue forecast each year, it is important to identify historical data that include revenue outside of the long-term trends to determine whether those outliers represent a new trend line or a short-term aberration that will abate, allowing revenues to revert to the long-term growth trend. While 2021 was a banner year for sales tax collections and the first half of 2022 is expected to be a very good year, Blueprint, City, and County budget staff anticipate revenue collections should return to a normal level.

The Sales Tax Revenue Projection in Attachment #1 anticipates that revenue growth will return to a normal level in October 2022 and will continue at the normal rate of growth through the end of the five-year planning period.

The assumption of a normal growth rate will allow the Agency to program funds into projects that are already underway, and if revenue collections are above normal, the surplus revenue may be programmed by the IA Board during the presentation of the Annual Comprehensive Financial Report each May. If revenue collections fall below the trend line on a prolonged basis, it will be possible to readjust the revenue projection for the following year's budget planning process.

Sales Tax Revenue

- Available revenues for budgeting purposes are calculated at 95% of expected total revenues. The Blueprint 2020 sales tax, which began in January 2020, allocates 66% of revenue to Blueprint Infrastructure, 12% to the Office of Economic Vitality, 10% each to the City and County, and 2% to the County for Livable Infrastructure for Everyone (L.I.F.E.) programs.

Bond and Loan Funding

In accordance with IA Board direction, the Agency recently secured bond financing in the amount of \$90.3 million for the financing of nine projects: seven Infrastructure projects and two projects funded by the Office of Economic Vitality. The true interest cost for the bond is 2.549%, and the total debt service over the life of the bond will be 1.70% less than budgeted. The Agency also secured a State Infrastructure Bank (SIB) Loan from the Florida Department of Transportation (FDOT) for \$25.5 million to fund the Northeast Gateway: Welaunee Boulevard project. The interest rate for this loan is 1.85% and the total debt service over the life of the loan will be 5.09% less than the approved FY 2022 budget. The timing for both of these financings was optimal, as interest rates have recently increased substantially.

- Blueprint Infrastructure plans to receive funds from one additional bond issue based on prior direction from the IA Board. At the June 21, 2018 IA Board meeting, the IA Board adopted the Blueprint Infrastructure Implementation Plan, which called for \$100 million of bond funding to be issued in FY 2022. Based on project schedules and funding availability, it was recommended to separate the bond funding into multiple issues to ensure the full amount is spent within the applicable three-year arbitrage period. Additionally, the Fairgrounds Beautification and Improvements and Northeast Park projects were accelerated by the IA Board during 2020, and funding for these projects must come from financing, as sufficient sales tax revenues have not yet been collected to fund the projects. The planned FY 2024 bond issue is budgeted at \$120 million.
- State Infrastructure Bank Loan funding of \$25,500,000 will partially fund the Northeast Gateway: Welaunee Boulevard project. Rather than being a traditional Loan with project financing provided in advance, the SIB Loan is offered as a

reimbursement of project expenses to be repaid over time. To claim the \$25.5 million in funding, the agency must spend approximately twice the value of the loan funds, and funding must be provided in advance. The advance funding has been provided through bonding and through sales tax allocations. The SIB Loan agreement was signed in March 2022 and the first disbursement is scheduled for October 1, 2022.

Grant Funding

- Blueprint Infrastructure anticipates \$10.74 million in the other funding category over the five-year Capital Improvement Plan beginning in FY 2023. This amount includes a FY 2023 \$1.50 million TRIP grant from FDOT for the Northeast Gateway: Welaunee Boulevard project and \$3.00 million in FY 2023 funding from FSU for the Airport Gateway and a budgetary fund balance transfer. Significant Benefit District funding of \$718,000 for Tharpe Street is also included in FY 2023. It is likely that Blueprint Infrastructure will receive additional grants or other funding from state or federal sources during fiscal years 2023-2039. However, those sources and leveraging opportunities are not known at this time. It is also likely that OEV will receive additional grant funding from federal, state, and private sources in addition to the grants that have already been received over the last year. However, those grant amounts and timing are not known at this time and are not included in this budget.

MWSBE Funding

- OEV presents a budget that shares the costs of the MWSBE division between OEV, City, and County. MWSBE's procurement services and programs benefit all three local governments, therefore the budget presents sharing costs of the program among the governments. MWSBE expenses during the five-year projection period total \$5.89 million, with the City, County and OEV each contributing \$1.96 million over five years. Expenses for the program are expected to grow at 1.5% to 2.0% percent annually.

Transfer from Budgetary Fund Balance

- As discussed above, it is anticipated that sales tax revenue collected will be above the amount budgeted for FY 2022, while actual expenses will remain below the amounts budgeted for the year. This budgetary surplus is normally allocated with the Annual Comprehensive Financial Report during the May meeting, however a conservative estimate of \$6.5 million has been programmed for use beginning in the first month of the fiscal year, as these funds will already be available and including this revenue provides the clearest revenue picture for FY 2023 with which to budget. Blueprint Infrastructure and OEV have each programmed their conservatively estimated budgetary fund balance for use beginning in October 2022.

C. LONG-TERM PROJECTION OF SOURCES AND USES OF FUNDS

Attachment #2, the Agency's long-term projection of sources of funds and uses of funds, provides an estimate of sales tax revenue and other sources of funds including bond issues, State Infrastructure Bank Loans, budgetary fund balance transfers, and other state and local government funding over the life of the sales tax, which will end on December 31, 2039. Short- to intermediate-term sales tax revenue estimates through FY 2027 are based on consultations with Leon County and City of Tallahassee budget staff and a review of financial expectations currently available through governmental and private sources.

Table 4, below, presents the Agency's projected sources and uses of funds for the first year of the budget cycle (FY 2023), the first through fifth years of the budget cycle and corresponding Capital Improvement Plan (FY 2023 – 2027), and FY 2023 through the expiration of the local option sales tax on December 31, 2039 of FY 2040. A more detailed presentation of the Agency's sources and uses of funds is included as Attachment #2.

Table 4

BLUEPRINT INTERGOVERNMENTAL AGENCY Summary of Projected Sources and Uses of Funds First Year, Five Years, and All Years						
	FY2023	% of Total	FY2023- FY2027	% of Total	FY2023- FY2040	% of Total
Sources of Funds, Infrastructure						
Sales Tax Revenue	34,232,400	71.35%	181,744,466	53.77%	703,433,746	81.83%
Bond Funding	-	0.00%	120,000,000	35.50%	120,000,000	13.96%
Loan Funding	6,000,000	12.51%	25,500,000	7.54%	25,500,000	2.97%
Other Funding	7,743,000	16.14%	10,743,000	3.18%	10,743,000	1.25%
Total, Sources of Funds, Infrastructure	47,975,400	100.00%	337,987,466	100.00%	859,676,746	100.00%
Sources of Funds, OEV						
Sales Tax Revenue	6,224,073	78.40%	33,044,449	86.62%	127,897,045	88.18%
MWSBE City/County Funding	740,116	9.32%	3,929,376	10.30%	15,966,664	11.01%
Bond Funding	-	0.00%	-	0.00%	-	0.00%
Loan Funding	-	0.00%	-	0.00%	-	0.00%
Other Funding	975,000	12.28%	1,175,000	3.08%	1,175,000	0.81%
Total, Sources of Funds, OEV	7,939,189	100.00%	38,148,825	100.00%	145,038,709	100.00%
Total, Sources of Funds, Blueprint IA	55,914,589		376,136,291		1,004,715,455	
Uses of Funds, Infrastructure						
Debt Service	7,571,792	15.78%	79,708,698	23.58%	284,422,043	33.08%
Operating Expenses	4,158,780	8.67%	22,079,524	6.53%	85,457,779	9.94%
Capital Projects & Reserve	36,244,828	75.55%	236,199,244	69.88%	489,796,924	56.97%
Total, Uses of Funds, Infrastructure	47,975,400	100.00%	337,987,466	100.00%	859,676,746	100.00%
Uses of Funds, OEV						
Debt Service	3,055,294	38.48%	12,761,313	33.45%	37,110,968	25.59%
Operating Expenses	2,468,266	31.09%	13,104,357	34.35%	50,719,813	34.97%
Capital Projects & Reserve	2,415,629	30.43%	12,283,155	32.20%	57,207,928	39.44%
Total, Uses of Funds, OEV	7,939,189	100.00%	38,148,825	100.00%	145,038,709	100.00%
Total, Uses of Funds, Blueprint IA	55,914,589		376,136,291		1,004,715,455	

The sources of funds in the table above include the previously-discussed sales tax revenue projection, any anticipated funding from bonds or loans, funding from other government

agencies and from the Agency's budgetary fund balance, and from any other known outside source of funding, such as from grants or private donations. Funding from anticipated grants or from Joint Project Agreements are not included in the long-term estimate unless the amount and timing of the funding is reasonably known.

Uses of funds are prioritized based on legal requirements and for the necessity of continuing the Agency's ongoing operations. The Agency is required to make debt service payments the top funding priority during each budgeting cycle, followed by operating expenses which include the costs of maintaining personnel and facilities to provide ongoing project management and Agency oversight. The remaining available sources of funds are then programmed into each division's Capital Improvement Plan according to the prioritization plans previously established by the IA Board.

D. PROPOSED OPERATING BUDGET – BLUEPRINT INFRASTRUCTURE

Throughout FY 2023, the Blueprint Infrastructure Program will continue to implement projects consistent with the approved Long-Term Implementation Plan and FY 2022-2026 CIP, approved by the IA Board on September 27, 2021. This entails advancing the remaining Blueprint 2000 program projects (Capital Cascades Trail Segments 3 & 4 and Magnolia Drive Trail) and implementation of Blueprint 2020 projects including the Northwest Connector: Tharpe Street, Northeast Gateway: Welaunee Boulevard, Airport Gateway, Northeast Connector Corridor: Bannerman Road, Orange/Meridian Placemaking, Market District, Lake Lafayette & St. Marks Linear Regional Park, Monroe-Adams Placemaking, Midtown Placemaking, Fairgrounds Improvements, Northeast Park, the Animal Service Center, Bike Routes, and Greenways projects.

The first recommendation within this item is for IA Board approval of the Blueprint Infrastructure Proposed FY 2023 Operating Budget, which is described in detail within this section. The full line-item detail of the Proposed FY 2023 Operating Budget is also included as Attachment #3.

Budget Recommendation A: Approve the Proposed FY 2023 Infrastructure Operating Budget (Attachment #3) into the final draft FY 2023 budget plan.

Table 5, on the following page, presents the FY 2023 proposed operating budget (Attachment #3) for Blueprint Infrastructure with comparative information presented from the actual results of FY 2021 and the approved operating budget for FY 2022. Descriptions of the individual line items can be found in Sections 1 through 6 on the following pages.

Table 5

BLUEPRINT INFRASTRUCTURE Proposed General Fund Operating Budget				
Sources of Funds	FY2021 Actual	FY2022 Approved	FY2023 Proposed	Change
Sales Tax Revenue	33,687,603	30,160,706	34,232,400	13.50%
Bond & Loan Funding	-	68,800,000	6,000,000	-91.28%
City/County Funding	2,494,488	-	718,000	100.00%
Transfers from Other Funds	8,440,200	-	5,525,000	100.00%
Miscellaneous Revenue	229,183	-	1,500,000	100.00%
Total, Sources of Funds	44,851,474	98,960,706	47,975,400	
Uses of Funds				
Debt Service	-	-	7,571,792	100.00%
Personnel Services	2,379,887	2,870,123	3,086,420	7.54%
Operating Expenses	571,925	661,028	851,045	28.75%
Other Services/Charges	49,999	50,000	55,000	10.00%
Capital Outlay	41,027	35,000	100,000	185.71%
Allocated Costs	153,894	251,861	264,470	5.01%
Administrative Allocations	(159,352)	(188,598)	(198,155)	5.07%
Capital Projects Transfer	41,988,828	95,281,292	36,244,828	-61.96%
Total, Uses of Funds	45,026,209	98,960,706	47,975,400	
Sources Less Uses of Funds	(174,735)	-	-	

City and County Significant Benefit District funding of \$718,000 is budgeted for Tharpe Street in FY 2023. This funding source was previously used to fund a portion of the Northeast Corridor Connector: Bannerman Road. The previously mentioned fund balance transfer of \$5.53 million is the result of additional sales tax collections from FY 2022. The FDOT Trip funding of \$1.50 million for the Northeast Gateway: Welaunee Boulevard is also budgeted for FY 2023.

1. BLUEPRINT INFRASTRUCTURE PERSONNEL SERVICES

The personnel services budget category encompasses all internal Infrastructure staffing costs, including salaries and temporary wages, employee benefit programs, and the employer share of taxes withheld and paid on behalf of the Agency. A 7.54% increase over the FY 2022 budget is included in the FY 2023 budget. This increase is in part due to budgeting for possible increased benefits costs for the existing vacancies in project management and public information. The increase is also related to employee cost of living adjustments budgeted at 5% for FY 2023. Agency staff did not receive an adjustment during FY 2021 due to uncertainty surrounding the COVID-19 pandemic and related economic downturn. **Table 6**, on the following page, presents the Infrastructure staffing level detail for FY 2022 – FY 2023.

Table 6

BLUEPRINT INFRASTRUCTURE Summary of Staffing Levels			
Infrastructure Full-Time Staff	FY2022 Approved	FY2023 Proposed	Increase/ (Decrease)
Director, Blueprint Infrastructure	1.0	1.0	0.0
Design & Construction Manager	1.0	1.0	0.0
Planning Manager	1.0	1.0	0.0
Principal Planner	1.0	1.0	0.0
Planner I	1.0	1.0	0.0
Project Manager	6.0	6.0	0.0
Right of Way Manager	1.0	1.0	0.0
Right of Way Support	1.0	1.0	0.0
Public Information Officer	1.0	1.0	0.0
Executive Assistant	1.0	1.0	0.0
Total, Infrastructure Staff	15.0	15.0	0.0
Shared Administrative Staff			
Blueprint Attorney	1.0	1.0	0.0
Assistant Blueprint Attorney	1.0	1.0	0.0
Legal Secretary	1.0	1.0	0.0
Administrative Supervisor	1.0	1.0	0.0
Senior Accountant	1.0	1.0	0.0
Total, Shared Admin Staff	5.0	5.0	0.0
Temporary/OPS Staff			
IT Manager	0.5	0.5	0.0
Web Support	0.5	0.5	0.0
Administrative Support	1.5	1.5	0.0
Communications Intern	0.5	0.5	0.0
Planning Intern	0.5	0.5	0.0
Certified Legal Extern	0.5	0.5	0.0
Total, Temporary/OPS Staff	4.0	4.0	0.0
Total, Infrastructure Staff	24.0	24.0	0.0

2.BLUEPRINT INFRASTRUCTURE OPERATING EXPENSES, OTHER CHARGES

Operating expenses for FY 2023 are projected to increase by 28.75%, primarily due to the office move described in this paragraph, and additional budgeting for contract services related to increased public outreach and event programming associated with solicitation of public input for planned projects. Blueprint Infrastructure will be moving from the fourth floor to the first floor of the Leon County Annex Building during FY 2023. The move presents an opportunity to more efficiently align shared resources between Infrastructure and OEV, which is also located on the first floor of the Annex Building, as well as providing a more accessible ground floor space for citizens and additional office space for Infrastructure staff. The preliminary estimated costs of the move have been programmed into the FY 2023 budget. Consistent with Blueprint's procurement policy,

procurement of design services for the new space is underway, with construction planned to begin in winter 2022. The move is anticipated to occur in early 2023. Once the design services are completed over the summer, a revised estimated cost of the improvements will be incorporated into the final draft FY 2023 Operating Budget. At this time, a conservative estimate has been incorporated into the budget to accommodate the net additional amount of office and meeting space as compared to the current space and increased construction costs given the inflationary period. The Other Services, & Charges category only includes the Agency's insurance policies, and a slight increase for insurance premiums is programmed for this year.

3. BLUEPRINT INFRASTRUCTURE CAPITAL OUTLAY

Capital outlay for FY 2023 includes an increase of \$65,000 as compared to the approved FY 2022 budget. The increase is related to the aforementioned move to a different office within the building and the need to provide meeting technology to the conference room spaces, as well as to replace aging office furniture and equipment. Infrastructure staff will be keeping their current computer equipment, telephones, and incidental office supplies, however it is expected that some additional items will be required.

4. BLUEPRINT INFRASTRUCTURE ALLOCATED COSTS

The City of Tallahassee provides several services to Blueprint including Technology, Human Resources, Records Management, and Purchasing. Blueprint provides a payment to the City of Tallahassee based on the services provided from each department, as determined by City of Tallahassee budget staff. Allocated costs are budgeted at 5.01% above the FY 2022 to incorporate any potential City staff cost of living adjustment, as updated cost estimates have not been received from the City at this time. This information is expected to be received over the summer prior to the September budget hearing, and costs are not expected to increase by more than 10%.

5. BLUEPRINT INFRASTRUCTURE ADMINISTRATIVE ALLOCATIONS

The shared administrative costs of the agency are pooled into an administrative services department. These costs include the personnel expenses for legal, accounting, and administrative supervision staff members and their related operating expenses. Expenses related to outside contracts that benefit both Infrastructure and OEV, such as the external audit and outside counsel contracts, are also included in the administrative department. All of the administrative expenses are pooled and then charged to Infrastructure and OEV at the end of the fiscal year.

6. BLUEPRINT INFRASTRUCTURE INTERNAL TRANSFERS

FY 2023 will include the first debt service payment of the Series 2022 Bond, and the amount of the debt service transfer is \$7.57 million. This amount is slightly larger than the amounts required to cover debt service for the Series 2022 Bond for future years, as it includes the initial interest payment due on September 30, 2022 that has not been previously budgeted. The remaining \$36.24 million from the FY 2023 sources of funds

after accounting for the debt service transfer and operating expenses will be transferred to individual projects according to the Implementation Plan approved by the IA Board at the May 27, 2021 budget workshop. The project funding details including individual project allocations is included in the following section.

E. PROPOSED CAPITAL IMPROVEMENT PLAN – BLUEPRINT INFRASTRUCTURE

The proposed FY 2023 – 2027 Capital Improvement Plan (CIP) and updated Long-Term Project Funding Schedule provides full funding for the following projects within the next five years: Capital Cascades Trail Segment 4, Northeast Connector: Bannerman Road, Northeast Gateway: Welaunee Boulevard, Orange-Meridian Placemaking, Market District Placemaking, Monroe-Adams Corridor Placemaking, Beautification and Improvements to the Fairgrounds, and Northeast Park. Funding is also provided toward Capital Circle Southwest Improvements, Tharpe Street, and Airport Gateway.

The proposed FY 2023 – 2027 CIP for the Blueprint Infrastructure program (Attachment #4) builds upon the prioritization and implementation processes approved previously by the IA Board, including the Project Prioritization Plan, Blueprint 2020 Infrastructure Implementation Plan, Long-Term Project Funding Plan (Attachment #5), and all prior IA Board direction. All Blueprint 2020 funding strategies approved by the IA Board to date assume leveraging of external resources to fund the state road projects included within the Blueprint 2020 project list.

During the development of the Blueprint 2020 sales tax program, the Sales Tax Committee understood that sufficient funds would not be available to cover the costs of all projects on the list due to the amount of revenues projected, the costs of the adopted projects, the expectation of inflation, and the need to finance some of the larger infrastructure projects with debt.

Capital allocations totaling \$36.24 million for FY 2023 maintains project progress and includes the following highlights:

1. Three key Southside projects: Beautification and Improvements to the Fairgrounds, Monroe-Adams Corridor Placemaking, and Orange-Meridian Placemaking.
2. Funding to initiate the Northwest Connector Corridor: Tharpe Street project will activate the feasibility study to determine necessary capacity enhancements and pedestrian improvements along this corridor.
3. Funding the first phase of construction for the Northeast Gateway: Welaunee Boulevard project, scheduled to begin in mid-2023.

Progress continues on all of the 32 active Blueprint projects through a combination of previous year and current year capital funding allocations. Attachment #13, the Blueprint Promise brochure, details the active Blueprint projects.

As previously noted in this item, inflationary factors are impacting project planning, design, right-of-way, and construction cost estimates. On average, construction prices have increased approximately 20% for projects nearing construction since the FY 2022 budget workshop in May 2021. In total, estimated project costs for Blueprint projects beginning construction within the next two years have increased approximately \$41.8 million including Orange-Meridian Placemaking, Northeast Connector: Bannerman Road, Northeast Connector: Welaunee Boulevard, and Airport Gateway. Correspondingly, in order to be able to continue to meet stated project timelines and implement projects consistent with IA Board direction, for planning purposes, the FY 2024 bond issue has been increased to \$120 million in the FY 2023 – 2027 CIP. Blueprint will continue to monitor conditions throughout the budget process and will adjust appropriately over the next year.

The proposed FY 2023 – 2027 CIP implements projects in the order consistent with the IA Board approved Long-Term Implementation Plan, ratified at the July 15, 2021 IA Board meeting. Consistent with the Long-Term Implementation Plan, the proposed FY 2023 – 2027 CIP (Attachment #4) and updated Long-Term Project Funding Schedule (Attachment #5) provides full funding for all projects initiated by the IA Board to date. Through 2040, all Blueprint projects will be fully funded except those on state roadways (Woodville Highway, Orange Avenue Widening, and Westside Student Gateway: Pensacola Street), consistent with IA Board direction to prioritize improvements on local roadways, and Tharpe Street. However, the Northwest Connector: Tharpe Street project has been advanced in FY 2023 and is proposed for \$1.5 million in funding to undertake a feasibility study to identify improvements and increase opportunities to receive leveraged external funding for construction. Regarding leveraging, it is more likely that a major infrastructure project of regional significance, like the Tharpe Street project, will have a greater probability of success in obtaining federal or state project funding than would local quality of life projects, or CCQ projects.

Since 2004, Blueprint has successfully leveraged over \$250 million in outside funding, primarily as a result of leveraging projects along state-owned roadways. In developing the proposed FY 2023 – 2027 CIP, Blueprint evaluated opportunities to advance key Blueprint projects, including project components, with short lead times for construction and a complimentary, modified bonding strategy to increase funding for construction – ready projects in the near-term to continue assist in local economic recovery from the COVID-19 pandemic.

The second staff recommendation within this item is approval of the Proposed FY 2023 – 2027 Infrastructure Capital Improvement Program, as detailed within this section and graphically displayed in Attachment #4.

Budget Recommendation B: Approve the Proposed FY 2023 – 2027 Infrastructure Capital Improvement Program (Attachment #4) into the final draft FY 2023 budget plan.

The proposed FY 2023 – 2027 CIP and updated Long-Term Project Funding Schedule provides full funding for the following projects within the next five years: Capital Cascades Trail Segment 4, Northeast Connector: Bannerman Road, Northeast Gateway: Welaunee Boulevard, Orange-Meridian Placemaking, Market District Placemaking, Monroe-Adams Corridor Placemaking, Beautification and Improvements to the Fairgrounds, and Northeast Park. Looking beyond the five-year CIP, all CCQ projects are projected to be fully funded by FY 2037 and the North Monroe Gateway is scheduled to be initiated in FY 2030. While this project has not yet been initiated by Blueprint, staff has been collaborating with FDOT on improvements to the North Monroe corridor consistent with the goals of the Blueprint project. Since 2014, FDOT has invested \$7.67 million in improving the North Monroe corridor, with majority of investment supporting the Blueprint project vision. Staff also seek approval of the updated Long-Term Project Funding Plan for Blueprint Infrastructure, as described above and in Attachment #5.

1. BLUEPRINT INFRASTRUCTURE ACCOUNTING SUMMARY

The Accounting Summary is included as Attachment #10 and provides current (as of April 30, 2022) information regarding funding sources, IA Board allocations to date, Agency encumbrances and expenditures for all Infrastructure projects, and remaining project balances.

2. BLUEPRINT INFRASTRUCTURE ANNUAL ALLOCATIONS

At the April 1, 2015 IA Board meeting, the IA Board approved the City of Tallahassee and Leon County to complete four sales tax funded projects to be funded through an annual allocation from Blueprint to each government. The projects were also approved for funding through annual allocations to be implemented by Blueprint.

Projects that are assigned to the City or County, including stormwater improvements, sidewalk repairs, operating costs for parks, and StarMetro improvements, will receive an allocation annually to be paid in full each year. These annual allocations are in addition to the 10% funding received by both Leon County and the City of Tallahassee and the 2% L.I.F.E. funding received by Leon County. Of the \$9.9 million in annual allocations, \$1.54 million is retained by Blueprint to fund the Greenways Master Plan and Bike Route System projects. Over the course of the proposed five-year CIP, \$49.5 million will be allocated to the projects in **Table 7**:

Table 7

BLUEPRINT INFRASTRUCTURE						
Detail of Annual Allocations to Capital Projects						
Annual Allocations	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Blueprint: Greenways Master Plan	790,000	790,000	790,000	790,000	790,000	3,950,000
Blueprint: Bike Route System	750,000	750,000	750,000	750,000	750,000	3,750,000
City of Tallahassee: StarMetro Enhancements	612,500	612,500	612,500	612,500	612,500	3,062,500
City of Tallahassee: Water Quality and Stormwater Improvements	2,125,000	2,125,000	2,125,000	2,125,000	2,125,000	10,625,000
City of Tallahassee: Sidewalks Improvements	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	6,250,000
City of Tallahassee: Operating Costs of Blueprint Funded Parks	500,000	500,000	500,000	500,000	500,000	2,500,000
Leon County: Water Quality and Stormwater Improvements	2,125,000	2,125,000	2,125,000	2,125,000	2,125,000	10,625,000
Leon County: Sidewalks Improvements	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	6,250,000
Leon County: Operating Costs of Blueprint Funded Parks	500,000	500,000	500,000	500,000	500,000	2,500,000
Total, Annual Allocations to Capital Projects	9,902,500	9,902,500	9,902,500	9,902,500	9,902,500	49,512,500

These allocations receive priority over the allocations included in **Table 8** on page 20 due to the fact that they are included with annual funding amounts in the Interlocal Agreement over the life of the program. When adjustments are made to the budgeted annual Capital Projects Transfer those adjustments must come from the Regional Mobility and Gateway or CCQ projects rather than from these annual allocations.

3. BLUEPRINT INFRASTRUCTURE FIVE-YEAR CIP DETAIL

The proposed FY 2023 – 2027 CIP for the Blueprint Infrastructure Program builds upon the prioritization and implementation processes approved previously by the IA Board, including the Project Prioritization Plan, Blueprint 2020 Infrastructure Implementation Plan, Long Term Implementation Plan, and all prior IA Board direction. In developing the proposed FY 2023 – 2027 CIP, Blueprint evaluated opportunities to advance key Blueprint projects with short lead times for construction and a complimentary, modified financing strategy to increase funding for construction-ready projects in the near-term to assist in local economic recovery from the COVID-19 pandemic. The proposed FY 2023-2027 CIP includes one debt issue to best align with project implementation and construction schedules. The second bond issue of \$120 million planned in FY 2024 will provide full funding for the Beautification and Improvements to the Fairgrounds, Northeast Park, and Northeast Connector: Bannerman Road projects. The FY 2024 bond issue will also provide construction funding for the Northeast Gateway: Welaunee Boulevard, and Airport Gateway.

Capital project allocations totaling \$36.24 million for FY 2023 implement the construction-ready strategy described above while maintaining project progress consistent with prior IA Board direction and project prioritization. Attachment #4 presents the detailed FY 2023 – 2027 proposed Capital Improvement Program for Blueprint Infrastructure, and **Table 8** shows the proposed capital funding allocations/deallocations for the Blueprint Infrastructure capital projects in FY 2023 and through FY 2027:

Table 8

BLUEPRINT INFRASTRUCTURE Detail of Infrastructure Project Transfers						
Blueprint 2000 Projects	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Capital Cascades Trail Segment 4	-	7,000,000	2,756,279	-	-	9,756,279
Blueprint 2020 Annual Allocations from Prior Table						
Annual Allocations to Listed Projects	9,902,500	9,902,500	9,902,500	9,902,500	9,902,500	49,512,500
Blueprint 2020 Mobility & Gateway Projects						
Capital Circle Southwest Orange to Crawfordville	-	-	-	2,500,000	-	2,500,000
Airport Gateway	-	22,855,856	4,322,527	2,423,628	5,913,697	35,515,708
Northwest Connector: Tharpe Street	1,500,000	2,000,000	-	-	-	3,500,000
Northeast Corridor Connector: Bannerman Road	-	39,511,244	-	-	-	39,511,244
Northeast Gateway: Welaunee Boulevard	15,642,328	55,421,541	-	-	-	71,063,869
Blueprint 2020 CCQ Projects						
Orange Avenue/Meridian Placemaking	3,500,000	-	-	-	-	3,500,000
Market District Placemaking	-	-	1,478,335	-	-	1,478,335
Monroe-Adams Corridor Placemaking	3,300,000	-	1,961,309	-	-	5,261,309
Fairgrounds Beautification and Improvement	2,000,000	9,800,000	-	-	-	11,800,000
Northeast Park	-	2,000,000	-	-	-	2,000,000
Additions To or Reductions From Reserve Funds						
Reserve Fund, Blueprint Infrastructure	400,000	200,000	200,000	-	-	800,000
Total, Infrastructure Transfers	36,244,828	148,691,141	20,620,950	14,826,128	15,816,197	236,199,244

Proposed FY 2023 Allocations:

Blueprint 2020 Projects:

- Water Quality and Stormwater Improvements (City and County) - The Blueprint 2020 program includes an \$85,000,000 project to be used for stormwater, sewer and/or water quality retrofit, to be split 50/50 between County and City, and distributed in annual allocations. The total FY 2023 allocation of \$4,250,000 is split, with \$2,125,000 to both the City and County
- County/City Sidewalk Projects (City and County) - The Blueprint 2020 program includes a \$50,000,000 project to be used for sidewalks to be split 50/50 between County and City, and distributed in annual allocations. The total FY 2023 allocation of \$2,500,000 is split, with \$1,250,000 to both the City and County.
- Operating Costs for Parks Built with Surtax Funds (City and County) - The Blueprint 2020 program includes a \$20,000,000 project for the operation and maintenance of parks split 50/50 between County and City, and distributed in annual allocations. The total FY 2023 allocation of \$1,000,000 is split, with \$500,000 to both the City and County.
- StarMetro (City) - The Blueprint 2020 program includes a \$12,250,000 project to be used to provide bus stop amenities (including bench, shelter, or other structure), as well as make bus stops ADA compliant and enhance service for customers at major transfer points. At the April 1, 2015 meeting, the IA Board directed the City to implement this project and provided for its funding through an annual allocation. The programmed annual allocation for this project is \$612,500.
- Implement Greenways Master Plan - The Blueprint 2020 program includes a \$15,800,000 project to continue the implementation of the Greenways Master Plan. At the April 1, 2015 meeting, the IA Board directed Blueprint to implement this project and

provided for its funding through an annual allocation. The FY 2023 allocation for this project is \$790,000, which, consistent with the IA Board approved prioritization of Greenways projects, will contribute towards design and construction of the Thomasville Road Trail, specifically trail connections north of Live Oak Plantation Road, and design and construction of the University Greenway. Included as Attachment #11 is the proposed FY 2023 Implement the Greenways Master Plan Work Program.

Budget Recommendation C: Approve the allocation to the Proposed Implement the Greenways Master Plan into the final draft FY 2023 budget plan and approve the FY 2023 Greenways Master Plan Work Program.

- Build the Bike Route System – The Blueprint 2020 program includes a \$15,000,000 project to build the bike route system and implement projects from the Tallahassee-Leon County Bicycle and Pedestrian Master Plan (BPMP). At the April 1, 2015 meeting, the IA Board directed Blueprint to implement this project and provided for its funding through an annual allocation. The FY 2023 allocation for this project is \$750,000, which will contribute towards construction costs of bicycle facilities for the Capital Circle Southwest Greenways and Debbie Lightsey Nature Park project, design and construction costs for the Downtown-University Protected Bike Lane Network, and the purchase of an electric mini-street sweeper for maintenance of protected bike lanes, sidewalks, and trails. Included as Attachment #12 is the proposed FY 2023 Bike Route System Work Program.

Budget Recommendation D: Approve the Proposed Bike Route System allocation into the final draft FY 2023 budget plan and approve the FY 2023 Bike Route System Work Program.

- Northwest Connector Corridor: Tharpe Street - This project includes the planning, design, and construction of improvements to Tharpe Street from Ocala Road to Capital Circle Southwest. The proposed allocation of \$1,500,000 million will fund a feasibility study to analyze existing vehicle and multimodal traffic, and project future conditions, to determine if capacity enhancements are needed and identify potential opportunities to accelerate pedestrian improvements. Approximately \$718,000 in funding is anticipated from the District 4 Significant Benefit District Funds from the City of Tallahassee and Leon County. As detailed in the next section, future funding for this project is included in the Long-Term Project Funding Plan (Attachment #5).
- Northeast Gateway: Welaunee Boulevard – This project includes the planning, design, and construction of Welaunee Boulevard north from Fleischmann Road to Roberts Road and the Shamrock Street extension intersection with Centerville Road, as well as the Welaunee Greenway. The project includes intersection improvements including roundabouts, as well as a bridge over Interstate 10 as the first step in developing a new interstate interchange at this same location. As previously noted, estimated construction costs for this project increased due to global inflation, labor shortages, and construction

materials cost increases. The proposed allocation of \$15,642,328 will be used to fund the first phase of construction for this project, scheduled to begin in spring 2023.

- Orange Avenue/Meridian Road Placemaking – This project includes a new community park at the existing stormwater site at Orange Avenue and Meridian Street, stormwater modeling and construction of the East Drainage Ditch improvements, and provision of a \$1 million allocation to StarMetro to support construction of the Southside Transit Center. Design of the Orange Avenue Park is currently underway, as is stormwater modeling and preliminary engineering for the East Drainage Ditch improvements. The proposed FY 2023 allocation of \$3.5 million reflects the previously noted increased project construction costs due to global inflation, labor shortages, and associated construction materials cost increases, and this allocation is anticipated to fully fund this project. Construction for the Orange Avenue Park is anticipated to start in early 2023 and take approximately 18 months to complete.
- Monroe-Adams Corridor Placemaking – This placemaking project will create safe, comfortable streets for pedestrians, transit users, and cyclists along the Monroe-Adams corridor. The proposed FY 2023 allocation of \$3.3 million, combined with funding allocated in previous years, will fund construction services for five streets that run between S. Monroe and S. Adams Street consistent with improvements identified in the Monroe-Adams Placemaking plan. Through coordination with property owners and the City of Tallahassee, utilities will be undergrounded on all five cross-streets through this project. Construction on underground utilities is expected to begin in fall 2022. Blueprint will continue to coordinate with the public and private sector partners, including Florida A&M University, members of the Monroe-Adams Placemaking citizens group, FDOT, the City of Tallahassee, Leon County, and area businesses to develop the implementation plan for this project.

F. LONG-TERM PROJECT FUNDING PLAN – BLUEPRINT INFRASTRUCTURE

As a planning tool to support IA Board decision making, and in accordance with language in the FY 2022 budget workshop item, the Long-Term Implementation Plan will be presented in this and future budget workshops as the Long-Term Project Funding Plan, which is included as Attachment #5 of this item.

This schedule provides funding estimates beyond each year's required five-year capital improvement plans and indicates which projects will receive the funding available from the Long-Term Projection of Sources and Uses of Funds in Attachment #2. This tool is useful for providing long-term transparency regarding anticipated project costs and construction timelines, and is updated each year to reflect updated revenue projections and project cost estimates. Staff also seek approval of the updated Long-Term Project Funding Plan for Blueprint Infrastructure, as described above and in Attachment #5.

Budget Recommendation E: Approve the FY 2023 update to the Infrastructure Long-Term Project Funding Plan (Attachment #5), to be incorporated into the final draft FY 2023 budget plan.

G. PROPOSED OPERATING BUDGET – OFFICE OF ECONOMIC VITALITY

The proposed OEV FY 2023 operating budget (Attachment #6) is \$2.47 million, which is a 5.70% increase over the approved FY 2022 operating budget. The increase is primarily the result of a 13.95% increase in personnel services due to the need to budget the full pay band and benefits for positions as well as a COLA adjustment of 5%. Operating expenses have a budgeted 6.07% decrease due to savings realized on software that was budgeted in the prior fiscal year. The software facilitates new and existing programs including communication with existing employers within the community and with prospective new businesses wishing to explore the options for growth in Tallahassee-Leon County as well as for the MWSBE contract compliance software for the additional monitoring module. **Table 9** includes the major categories within the proposed FY 2023 OEV operating budget:

Table 9

OFFICE OF ECONOMIC VITALITY				
Proposed FY 2021 General Fund Operating Budget				
Sources of Funds	FY2021 Actual	FY2022 Approved	FY2023 Proposed	
Sales Tax Revenue	6,125,019	5,483,765	6,224,073	13.50%
Bond & Loan Funding	10,055,000	21,500,000	-	-100.00%
City/County Funding	2,173,157	622,011	740,116	18.99%
Miscellaneous Revenue	65,093	-	975,000	100.00%
Total, Sources of Funds	18,418,269	27,605,776	7,939,189	
Uses of Funds				
Debt Service	52,203	1,141,732	3,055,294	167.60%
Personnel Services	1,002,993	1,320,621	1,504,890	13.95%
Operating Expenses	533,710	634,810	593,820	-6.46%
Other Services/Charges	16,195	40,000	40,000	0.00%
Capital Outlay	37,397	45,000	20,000	-55.56%
Allocated Costs	47,002	106,110	111,400	4.99%
Administrative Allocations	159,352	188,598	198,156	5.07%
Capital Projects Transfer	15,749,902	24,128,905	2,415,629	-89.99%
Total, Uses of Funds	17,598,754	27,605,776	7,939,189	
Sources Less Uses of Funds	819,515	-	-	

Attachment #6 presents the line-item detail of OEV's Proposed FY 2023 Operating Budget, and the full details of each overall budget category are described in the following sections. Staff recommends the approval of OEV's Proposed FY 2023 Operating Budget as described herein.

Budget Recommendation F: Approve the Proposed FY 2023 OEV Operating Budget (Attachment #6) into the final draft FY 2023 budget plan.

1. OEV PERSONNEL SERVICES

Personnel Services expenses are projected to increase by 13.95% in FY 2023 versus the amount budgeted for FY 2022 due to the need to staff existing vacancies at the budgeted hire rate for those positions as well as budgeting for full benefits for the potential new hires. The positions were previously staffed at reduced salary and benefit levels. As mentioned in the Blueprint Infrastructure Personnel Services description above, a staff cost of living adjustment is budgeted for FY 2023 as well. **Table 10** presents the proposed Office of Economic Vitality staffing levels for FY 2023. There are currently two vacant positions which are expected to be filled by the end of the current fiscal year.

Table 10

OFFICE OF ECONOMIC VITALITY			
Summary of Staffing Levels			
	FY2022	FY2023	Increase/
Business Development / MWSBE	Approved	Proposed	(Decrease)
Deputy Director, Business Development	1.0	1.0	0.0
Deputy Director, MWSBE	1.0	1.0	0.0
Business Development Manager	1.0	1.0	0.0
Business Vitality Manager	1.0	1.0	0.0
Business Intelligence Manager	1.0	1.0	0.0
Research Coordinator	1.0	1.0	0.0
MWSBE Coordinator	2.0	2.0	0.0
MWSBE Analyst	1.0	1.0	0.0
Total, Program Staff	9.0	9.0	0.0
Shared Administrative Staff			
Director, Office of Economic Vitality	1.0	1.0	0.0
Marketing & Outreach Coordinator	1.0	1.0	0.0
Administrative Assistant	1.0	1.0	0.0
Total, Shared Admin Staff	3.0	3.0	0.0
Temporary/OPS Staff			
Management Intern	1.0	1.0	0.0
Total, Temporary/OPS Staff	1.0	1.0	0.0
Total, Office of Economic Vitality Staff	13.0	13.0	0.0

2. OEV OPERATING EXPENSES, OTHER SERVICES AND CHARGES

Operating expenses, which include standard office expenses, rent and leases, contract services, and similar charges, are proposed to decrease by 6.46% for FY 2023 under the amount budgeted for FY 2022. The primary decrease is in the category of computer software, and this is due to significant savings achieved over the estimates initially budgeted in the prior year. The liability insurance line item includes both liability and workers' compensation insurance, and it is the only cost budgeted under the Other Services and Charges category. This line item has no budgeted increase for FY 2023.

3. OEV CAPITAL OUTLAY

The vast majority of capital outlay needs for the Office of Economic Vitality were budgeted in prior fiscal years to set up the new OEV office location. The FY 2023 budget for capital outlay is 55.56% below the amount budgeted for FY 2022.

4. OEV ALLOCATED COSTS

Allocated costs are for services that are provided by the City of Tallahassee on behalf of the Office of Economic Vitality. These costs include Human Resources, Purchasing, Information Technology, and Revenue Collection. The costs are budgeted by the City of Tallahassee Resource Management department and then assigned to all other business units that utilize these services based on a defined cost driver. There is a budgeted cost increase of 4.99% to account for a potential cost of living adjustment for City employees. Though the final cost allocations have not been provided by City Resource Management at this time, it is estimated that costs will increase by no more than 10% over FY 2021 levels.

5. OEV ADMINISTRATIVE ALLOCATIONS

The shared administrative costs of the agency are pooled into an administrative services department. These costs include the personnel expenses for legal, accounting, and administrative supervision staff members and their related operating expenses. Expenses related to outside contracts that benefit both Infrastructure and OEV, such as the external audit and outside general counsel contracts, are also included in the administrative department. All of the administrative expenses are pooled and then charged to Infrastructure and OEV at the end of the fiscal year.

6. OEV INTERNAL TRANSFERS

The amount available for Capital Projects equals estimated sales tax revenues collected less the expenses associated with priority uses. Priority uses include debt service and operating expenses. Other priority uses, which include required expenditures for the satisfaction of grant revenue, are included within individual project budgets. Debt service for amounts previously financed for OEV projects will be \$3.06 million for FY 2023. The total available for projects, which is the amount of the capital projects transfer, is estimated to be \$2.42 million for FY 2023.

H. PROPOSED CAPITAL IMPROVEMENT PLAN—OFFICE OF ECONOMIC VITALITY

The FY 2023 proposed allocation to fund OEV's capital projects ensures that the funds committed to business expansion incentive agreements and economic development projects are fully invested. Due to the higher than anticipated sales tax revenues, OEV has proposed funding the Competitive Project fund to ensure that our community is positioned to leverage funding for future competitive projects (i.e., projects similar to Project Mango/Amazon). This year's capital budget will also provide funding to the Future Opportunity Leveraging Fund for future programming by the IA Board. These future opportunities could be utilized to implement mid/long-term strategies in the

updated strategic plan, additional leverage for highly competitive recruitment/expansion projects, matching grant dollars, non-competitive projects that align with the newly adopted strategic plan, or as a "rainy day fund" should sales tax revenues significantly decline. Allocations planned for the Future Opportunity Leveraging Fund through the end of the Blueprint 2020 sales tax now total \$547,664 over the next five years. The next staff recommendation is for approval of the Proposed FY 2023 – 2027 OEV Capital Improvement Program, which is detailed herein and also provided as Attachment #7.

Table 11 details the proposed capital project allocations for FY 2023 – 2027, which are detailed more completely in Attachment #7:

Table 11

OFFICE OF ECONOMIC VITALITY						
Detail of Annual Allocations, Capital Projects, & Economic Vitality Programs						
Annual Allocations	FY2023	FY2024	FY2025	FY2026	FY2027	Total
Tallahassee International Airport	705,000	705,000	705,000	705,000	705,000	3,525,000
Capital Projects						
Convention Center	(751,826)	-	-	-	-	(751,826)
1) Economic Vitality Programs						
Incentives, Grants and Programs						
Qualified Target Industry Tax Refund	(47,000)	-	-	-	-	(47,000)
Target Business Program	1,200,000	765,000	777,000	775,000	806,000	4,323,000
ARPC EDA Revolving Loan Fund for Small Businesses	25,000	25,000	25,000	25,000	25,000	125,000
Magnetic Technologies Recruitment	(1,983)	-	-	-	-	(1,983)
Business Development: Attraction/Expansion	150,000	150,000	150,000	150,000	150,000	750,000
LCRDA Cooperative Pledge	268,300	-	-	-	-	268,300
Future Opportunity Leveraging Fund	143,138	34,551	63,404	4,115	302,456	547,664
Competitive Project Fund	435,000	235,000	235,000	235,000	235,000	1,375,000
Business2Business Engagement Actions						
Local Business and Workforce Development	150,000	150,000	150,000	150,000	150,000	750,000
Industry Academies and B2B Outreach	25,000	25,000	25,000	25,000	25,000	125,000
Strategic Marketing and Communication	65,000	65,000	65,000	65,000	65,000	325,000
Economic Vitality Sponsorships	30,000	30,000	30,000	30,000	30,000	150,000
Entrepreneurship Program Sponsorships	20,000	20,000	20,000	20,000	20,000	100,000
Economic Vitality Studies						
MWSBE Disparity Study	-	-	-	400,000	80,000	480,000
Target Industry Study	-	-	100,000	-	20,000	120,000
Strategic Plan	-	-	-	100,000	20,000	120,000
Total, OEV CPEVP Budget	2,415,629	2,204,551	2,345,404	2,684,115	2,633,456	12,283,155

Budget Recommendation G: Approve the Proposed FY 2023 – 2027 OEV Capital Improvement Program (Attachment #7) into the final draft FY 2023 budget plan.

Proposed FY 2023 Allocations:

The FY 2023 capital budget includes the infrastructure projects that have been appropriated utilizing the economic development portion of the sales tax funds and determined by the IA Board to have a general public purpose to improve and sustain our local economy. These projects and their associated debt service (if applicable) have been fully funded and include the following:

- Florida A&M University Bragg Stadium Repairs (Line 10): This project was funded at \$10 million to support Florida A&M University's request for infrastructure repairs and

maintenance of Bragg Stadium on September 17, 2020. The total economic output is \$37.5 million for the Bragg Stadium project and is estimated to create/support 298 jobs. Total debt service for this project is \$4 million over the next five years.

- Tallahassee Community College for Athletic Facility Enhancements (Line 11): This project was funded at \$1 million for athletic facility enhancements (in the basketball locker and weight rooms, baseball and softball field house batting cages, stadium seating and scoreboards, and baseball locker rooms and press box) as a new economic development project on May 27, 2021. The total economic output is \$6.3 million for the TCC athletic facility project and creates/supports 46 jobs. This project was not funded utilizing debt and is currently under way by TCC.
- Tallahassee International Airport (Line 12): This project is for the International Airport Growth and Development Project as stated in the Interlocal Agreement. Funding is for the international passenger processing facility, support international user fee expenses, and provide additional training to Airport staff according to Tallahassee International Airport's 20-year Growth and Development Plan. The total economic output is \$53.4 million for the project and creates/supports 356 jobs. The annual funding allocation is \$705,000 for the Airport Growth and Development project for \$14.1 million, as stated in the Interlocal Agreement.
- North Florida Innovation Labs (Line 13): This project is for a 40,000 sf state-of-art, first of its kind in the region incubator to support startups and second-stage businesses looking to commercialize new technologies in the North Florida region. This hard science incubator will offer one of a kind space with 30+ wet labs, dry labs, tissue and bio-culture room, fabrication and prototype development spaces, 20+ offices, multiple coworking spaces, and conference rooms, simultaneously supporting over 100 early-stage and growing tech companies in high priority targeted industries. Groundbreaking on this project is expected to be in the Summer of 2022. The IA Board approved this project at \$2.5 million, with other matching funds provided by the Economic Development Administration, FSU Research Foundation, and Florida A&M University on September 20, 2018. The total economic output is \$66.2 million for the North Florida Incubator Labs and it creates/supports 436 jobs.
- Florida State University Doak S. Campbell Stadium (Line 14): This project funds \$20 million for infrastructure repairs and maintenance related to life and safety, accessibility, code compliance, and maintenance for Doak Campbell Stadium. The IA Board approved it on September 27, 2021. The total economic output is \$147.1 million for this project and it creates/supports 1,320 jobs. Total debt service on the \$1.5 million for the incubator and \$20 million for the stadium project totals \$8.66 million for both projects over the next five years.

1. OEV ACCOUNTING SUMMARY

The Accounting Summary is included as Attachment #10 and provides current (as of April 30, 2022) information regarding funding sources, IA Board allocations to date, Agency

encumbrances and expenditures for all Office of Economic Vitality projects, and remaining project balances.

2.OEV FIVE-YEAR CIP DETAIL

As OEV moves into FY 2023, the key focus remains on supporting our local business by implementing the updated long-term economic development strategic plan approved by the IA Board in February. This support includes but is not limited to identifying new emerging business development opportunities, supporting minority, women, and small businesses, and increasing marketing efforts to promote Tallahassee-Leon County as the Magnetic Capital of the World and open for business opportunities. In addition, OEV continues to work with the Economic Vitality Leadership Council, Magnetic Technologies Taskforce, Minority Women, and Small Business Citizens Advisory Committee to identify fiscally responsible programs that provide our business community's resources and assistance. For example, funding is included to support the following:

- **Target Business Program (Line 18):** Provide funds for six existing commitments to businesses for expansion and job creation. These six projects have a total economic impact of \$756.8 million and support the creation of over 5,355 jobs. These incentives are provided to these businesses with a competitive project process. They will each be reviewed every year to ensure that the job creation and capital investment objectives are met before distributing funds. Prospects seeking these incentives for their projects apply with details on their proposed project. Information includes a description of the project, capital investment, job creation, and space requirements. The application is then reviewed by staff and the Competitive Project Cabinet (CPC). Based on the estimated award amount, the project will either be approved by Intergovernmental Management Committee (under \$500,000) or taken to the IA Board for final approval. If approved, OEV will negotiate with the prospect and formalize the incentive via a legal contract.
- **ARPC Revolving Loan Fund (Line 19):** Provides matching funds and administrative costs to establish a \$1 million revolving loan program for small businesses, administered by Apalachee Regional Planning Council (ARPC) application. The \$200,000 OEV matching funds were provided during FY 2020 budget process, and the ongoing \$25,000 annual expense is for operating costs to administer the program. To date, ARPC has expended \$395,000 and is supporting eight businesses who have created 48 jobs.
- **Business Development: Retention/Expansion/Attraction (Line 21):** Funding is provided for business attraction and expansion activities. OEV is actively seeking new avenues to market our key competitive assets that align with the updated strategic plan and bring them to prospects in new and innovative ways. These activities include site identification and marketing existing properties, participation in Enterprise Florida's Team Florida, Site Selectors Guild, International Asset Management Council, and the Magnetics Taskforce. In addition, OEV continues to receive interest from companies seeking to relocate and expand within our community. To date, staff is currently managing a pipeline of 16 active projects and site visits by prospective companies.

- LCRDA Cooperative Pledge (Line 24): Funding for this project supports the development and expansion of Project Juggernaut (Danfoss expansion), directly leading to the construction of an advanced manufacturing and R&D facility at Innovation Park. The \$805,000 cooperative pledge allowed the project to acquire the land necessary to build their facility, and was critical to landing this competitive project.
- Future Opportunity Leveraging Fund (Line 25): Fund balance remaining at the end of each fiscal year in the operating fund will roll into the FOLF per IA Board direction to gradually develop the project balance. An example of a project that has been funded from this line item was 1309 Alabama Street. This property was recently acquired and given to the City of Tallahassee. The property will be activated in a manner that supports the Griffin Heights Neighborhood First Plan. These future opportunities could be utilized to implement mid/long-term strategies in the updated strategic plan, additional leverage for highly competitive recruitment/expansion projects, matching grant dollars, non-competitive projects that align with the newly adopted strategic plan, or as a "rainy day fund" should sales tax revenues significantly decline. Allocations planned for the Future Opportunity Leveraging Fund through the end of the Blueprint 2020 sales tax now total \$547,664 over the next five years.
- Competitive Project Fund (Line 26): In the FY 2022 budget, \$25,000 was allocated to seed the initial fund, anticipating that additional funding would be provided in future budget cycles to induce business expansion or relocation for competitive projects. Funding may be used to cover the land, infrastructure improvements, research and development, and workforce development need related directly to the competitive project. As noted previously, as part of the development of the FY 2023 budget, funding has been allocated to ensure that leveraging capacity for future competitive projects (i.e., projects similar to Project Mango/Amazon) is in place in alignment with this competitive project policy.
- Local Workforce and Business Support (Line 30): Funding is provided to support local and small businesses, workforce development, talent attraction, and the Big Bend Manufacturing Association. Funding is included for Domi Station internet support, partnership agreements for talent recruitment, and creative class initiatives such as Leon Works (virtual fall pre-expo and in-person spring expo), Choose Tallahassee, and to support the developing manufacturing association. In FY 2023 and FY 2024, the staff is recommending the funding allocation of \$50,000 (for a total of \$100,000) to support the creation of a Simulator Lab at the main library where library patrons can access simulated training for high-demand skilled jobs.
- Industry Academies and B2B Outreach (Line 31): Funding is provided specifically for industry academies and business-to-business connections targeted for minorities, women, and small businesses offered by the MWSBE Division. Funds will be utilized to create online webinars, promote mentor-protégé development, and facilitate technical assistance businesses. Funding could also be used to support the Black Business Expo.

- Strategic Marketing and Communications (Line 32): Funding for enhanced marketing efforts to promote and elevate the profile of local businesses on regional and national levels, specifically those within the four targeted industries: applied science, manufacturing, professional services/IT, and health. Funding is also included to develop promotional content for MWSBE business champions.
- Economic Vitality Sponsorships (Line 33): Funding for economic vitality partner support for targeted business support programming from the local Chambers, entrepreneur-focused activities, Women Wednesdays, Power Forward events, etc. These sponsorships must align with the strategic plan and target industries.
- Entrepreneurial Sponsorships (Line 34): As reflected in the May 19, 2022 Budget Workshop item, staff is recommending funds to sponsor entrepreneurial events, such as the JABB SharkBowl, Domi StartUpGrind, and Innovation Park's TechGrant. Support will be provided via an application, with funds disbursed on a first-come, first-serve basis, and designated solely for entrepreneurial activities as they align with the strategic plan. This sponsorship of entrepreneurial events directly aligns with the updated Strategic Plan's core strategy to foster entrepreneurship and business formation. It is important to note that at this time, OEV does not currently fund operations for any incubators, accelerators, or business centers.
- Economic Vitality Studies (Lines 35-37): Funding is provided in the out years to conduct updated studies for the foundational documents that support the work of OEV, which include: the strategic plan, target industries, and disparity studies.

There are three existing projects in the OEV project fund that have received allocations in the past but have been discontinued. The FY 2023 budget strategy is to reallocate the funding in these projects to other ongoing projects. The recommended reallocations include:

- Convention Center: \$751,826 remains in the convention center project though the project was discontinued when the Doak Campbell Stadium project was approved.
- Qualified Target Industry Tax Refund: \$47,000 remains in this program, though it has been discontinued by the State of Florida.
- Magnetic Technologies Recruitment: \$1,983 remains in this program and the function of this program has been rolled into the Business Development Attraction/Expansion project in the FY 2022 budget.

Budget Recommendation H: Amend the FY 2022 budget to reallocate \$751,826 from the Convention Center project and \$47,000 from the Qualified Target Industry Tax Refund project to the Target Business Program project to provide funding for competitive projects that have already been approved by the IA Board, including Project Mango and Project Juggernaut. Amend the FY 2022 budget to reallocate \$1,983 from Magnetic Technologies

Recruitment to Business Development Attraction/Expansion, which absorbed all recruitment functions over the last fiscal year.

I. LONG-TERM PROJECT FUNDING PLAN—OFFICE OF ECONOMIC VITALITY

The final recommendation within this item is for IA Board approval of OEV's Long-Term Project Funding Plan, which is graphically displayed in Attachment #8.

Budget Recommendation I: Approve the FY 2023 update to the OEV Long-Term Project Funding Plan (Attachment #8), to be incorporated into the final draft FY 2023 budget plan.

The next step in addressing funding levels for OEV's five-year CIP is the completion of any adjustments to the projections presented in Attachment #7 and receiving IA Board direction for existing or new capital projects. Agency staff will be monitoring economic data from multiple state and federal sources over the following three months prior to development of the September budget item.

Any action taken by the IA Board regarding the Domi Education Item that will be presented at the regular IA Board meeting on May 19, 2022 will be incorporated into the budget item presented for final approval. The final budget will be presented to the CAC at their August 31, 2022 meeting and to the IA Board at their September 29, 2022 meeting.

III. CONCLUSION

The FY 2023 Operating Budget and FY 2023 – 2027 Capital Improvement Plan presented herein is based upon a sales tax revenue projection that has been substantially buoyed by significant revenue growth experienced over the last year. While there are some storm clouds on the global economic horizon, and these risks are incorporated into the current projection, it is expected that sales tax growth will be favorable and relatively stable over the next five years.

Blueprint Infrastructure and the Office of Economic Vitality have presented operating budgets that align closely with prior year budgets in terms of staffing levels and office expenses, other than the noted Blueprint Infrastructure office move within the Leon County Annex building. A staff cost of living adjustment of 5% has been budgeted for FY 2023, and FY 2023 will include the first year of debt service payments on the Series 2022 bond issue. Another bond issue is planned for FY 2024, in keeping with long-term planning approved in prior year budgets and IA Board direction.

Next Steps:

Staff will continue to monitor sales tax collections through the summer and coordinate with City and County budget offices regarding any necessary revisions to the estimate inclusive of any input provided at this workshop by the IA Board. The first public hearing for the FY 2023 Operating Budget and FY 2023 – 2027 Capital Improvement Plan is scheduled for the Citizens' Advisory Committee meeting on August 31, 2022. The second and final public hearing is scheduled for the IA Board meeting on September 29, 2022.

OPTIONS:

- Option 1: Approve the Workshop Item on the Fiscal Year 2023 Proposed Operating Budget and Fiscal Year 2023-2027 Proposed Capital Improvement Program for the Blueprint Intergovernmental Agency and approve the enumerated budget strategies.
- Option 2: IA Board Direction.

RECOMMENDED ACTION:

- Option 1: Approve the Workshop Item on the Fiscal Year 2023 Proposed Operating Budget and Fiscal Year 2023-2027 Proposed Capital Improvement Program for the Blueprint Intergovernmental Agency and approve the enumerated budget strategies.

Attachments:

1. Draft Five-Year Projection of Sales Tax Revenue
2. Draft Long-Term Projection of Sources and Uses of Funds
3. Draft Blueprint Infrastructure Proposed FY 2022 Operating Budget
4. Draft Blueprint Infrastructure Proposed FY 2023 – 2027 CIP
5. Draft Blueprint Infrastructure Long-Term Project Funding Plan
6. Draft OEV Proposed FY 2022 Operating Budget
7. Draft OEV Proposed FY 2023 – 2027 CIP
8. Draft OEV Long-Term Project Funding Plan
9. Draft Estimated FY 2023 – 2027 Infrastructure Project Expenses
10. Draft Accounting Summary for Infrastructure and OEV Projects
11. Draft Proposed FY 2023 Implementing the Greenways Master Plan Work Program
12. Draft Proposed FY 2023 Build the Bike Route System Work Program
13. Blueprint Promise Brochure

BLUEPRINT INTERGOVERNMENTAL AGENCY Draft Sales Tax Revenue Estimate									
	Actual Result	Actual Result	Approved Budget	13.50%	3.00%	3.00%	3.00%	3.00%	Total
	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY21-25
Base Year:			48,103,200	54,597,132	56,235,046	57,922,097	59,659,760	61,449,553	289,863,588
95%			45,698,040	51,867,275	53,423,294	55,025,992	56,676,772	58,377,075	275,370,408
Subtotal, Infrastructure	30,438,202	33,687,603	30,160,706	34,232,400	35,259,375	36,317,154	37,406,669	38,528,868	181,744,466
OEV	3,817,299	6,125,019	5,483,765	6,224,073	6,410,795	6,603,119	6,801,213	7,005,249	33,044,449
Subtotal, Blueprint IA	34,255,501	39,812,622	35,644,471	40,456,473	41,670,170	42,920,273	44,207,882	45,534,117	214,788,915
LIFE	878,346	1,020,836	913,961	1,037,346	1,068,466	1,100,521	1,133,536	1,167,542	5,507,411
County Funds	4,391,731	5,104,182	4,569,804	5,186,728	5,342,329	5,502,599	5,667,677	5,837,708	27,537,041
City Funds	4,391,731	5,104,182	4,569,804	5,186,728	5,342,329	5,502,599	5,667,677	5,837,708	27,537,041
Total Sales Tax Funds	43,917,309	51,041,823	45,698,040	51,867,275	53,423,294	55,025,992	56,676,772	58,377,075	275,370,408
Difference	-	-	-	-	-	-	-	-	-
Blueprint Infrastructure									
Blueprint Tax Revenue	30,438,202	33,687,603	30,160,706	34,232,400	35,259,375	36,317,154	37,406,669	38,528,868	181,744,466
Transfers In	-	8,440,200	-	5,525,000	-	-	-	-	5,525,000
Donations/Other	1,362,079	229,183	-	-	3,000,000	-	-	-	3,000,000
Governmental Revenue	1,280,000	2,494,488	-	2,218,000	-	-	-	-	2,218,000
Bonds	-	-	68,800,000	-	120,000,000	-	-	-	120,000,000
SIB Loans	-	-	-	6,000,000	12,750,000	6,750,000	-	-	25,500,000
Sources	33,080,281	44,851,474	98,960,706	47,975,400	171,009,375	43,067,154	37,406,669	38,528,868	337,987,466
Operating	3,058,576	3,037,381	3,679,414	4,158,780	4,283,543	4,412,049	4,544,410	4,680,742	22,079,524
Debt Service	2,183,977	-	-	7,571,792	18,034,691	18,034,155	18,036,131	18,031,929	79,708,698
Capital Projects	24,083,325	41,988,828	95,281,292	36,244,828	148,691,141	20,620,950	14,826,128	15,816,197	236,199,244
Priority Uses	29,325,878	45,026,209	98,960,706	47,975,400	171,009,375	43,067,154	37,406,669	38,528,868	337,987,466
Available for Allocation	3,754,403	(174,735)							
Office of Economic Vitality									
OEV Tax Revenue	3,817,299	6,125,019	5,483,765	6,224,073	6,410,795	6,603,119	6,801,213	7,005,249	33,044,449
Transfers In	-	-	-	975,000	-	-	-	-	-
Donations/Other	160,359	65,093	-	-	-	-	-	-	-
Governmental Revenue	556,984	2,173,157	622,011	740,116	762,319	785,189	1,008,745	833,007	4,129,376
Bonds	-	-	21,500,000	-	-	-	-	-	-
Loans	-	10,055,000	-	-	-	-	-	-	-
Sources	4,534,642	18,418,269	27,605,776	7,939,189	7,173,114	7,388,308	7,809,958	7,838,256	38,148,825
Operating	1,737,915	1,796,649	2,335,139	2,468,266	2,542,314	2,618,583	2,697,140	2,778,054	13,104,357
Debt Service	-	52,203	1,141,732	3,055,294	2,426,249	2,424,321	2,428,703	2,426,746	12,761,313
Capital Projects	3,360,981	15,749,902	24,128,905	2,415,629	2,204,551	2,345,404	2,684,115	2,633,456	12,283,155
Priority Uses	5,098,896	17,598,754	27,605,776	7,939,189	7,173,114	7,388,308	7,809,958	7,838,256	38,148,825
Available for Allocation	(564,254)	819,515							
Total Sources of Funds	37,614,923	63,269,743	126,566,482	55,914,589	178,182,489	50,455,462	45,216,627	46,367,124	376,136,291
Total Uses of Funds	37,614,923	63,269,743	126,566,482	55,914,589	178,182,489	50,455,462	45,216,627	46,367,124	376,136,291

BLUEPRINT INTERGOVERNMENTAL AGENCY PROPOSED SALES TAX REVENUE PROJECTIONS, OTHER SOURCES OF FUNDS, AND USES OF FUNDS FISCAL YEARS 2020 - 2040																											
SALES TAX REVENUE PROJECTIONS	1	SALES TAX REVENUE PROJECTIONS																									
	2	Projected Sales Tax Funds (A) Base Year: 95%	FY2020 Actual	FY2021 Actual	Growth Rate: FY2022 Approved	13.50%	3.00%	3.00%	3.00%	3.00%	Total FY2023-2027	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	Total FY2023-2040		
	3		48,103,200	54,597,132	56,235,046	57,922,097	59,659,760	61,449,553	289,863,588	62,371,296	63,306,865	64,256,468	65,220,315	66,198,620	67,191,599	68,199,473	69,222,465	70,260,802	71,314,714	72,384,435	73,470,202	18,643,064	1,121,903,906				
	4		51,867,275	53,423,294	55,025,992	56,676,772	58,377,075	275,370,408	59,252,731	60,141,522	61,043,645	61,959,299	62,888,689	63,832,019	64,789,499	65,761,342	66,747,762	67,748,978	68,765,213	69,796,692	17,710,911	1,065,808,710					
	5		913,961	1,037,346	1,068,466	1,100,521	1,133,536	5,507,411	1,185,055	1,202,830	1,220,873	1,239,186	1,257,774	1,276,640	1,295,790	1,315,227	1,334,955	1,354,980	1,375,304	1,395,934	354,218	21,316,177					
	6		4,391,731	5,104,182	4,569,804	5,342,329	5,502,599	5,667,677	5,925,273	6,014,152	6,104,365	6,195,930	6,288,869	6,383,202	6,478,950	6,576,134	6,674,776	6,774,898	6,876,521	6,979,669	1,771,091	106,580,872					
	7		4,391,731	5,104,182	4,569,804	5,186,728	5,342,329	5,502,599	5,667,677	5,837,708	27,537,041	5,925,273	6,014,152	6,104,365	6,195,930	6,288,869	6,383,202	6,478,950	6,576,134	6,674,776	6,774,898	6,876,521	6,979,669	1,771,091	106,580,872		
	8		30,438,202	33,687,603	30,160,706	34,232,400	35,259,375	36,317,154	37,406,669	38,528,868	181,744,466	39,106,802	39,693,405	40,288,806	40,893,137	41,506,535	42,129,133	42,761,069	43,402,486	44,053,523	44,714,325	45,385,041	46,065,817	11,689,201	703,433,746		
	9		3,817,299	6,125,019	5,483,765	6,224,073	6,410,795	6,603,119	6,801,213	7,005,249	33,044,449	7,110,328	7,216,983	7,325,237	7,435,116	7,546,643	7,659,842	7,774,740	7,891,361	8,009,731	8,129,877	8,251,826	8,375,603	2,125,309	127,897,045		
	10		34,255,501	39,812,622	35,644,471	40,456,473	41,670,170	42,920,273	44,207,882	45,534,117	214,788,915	46,217,130	46,910,388	47,614,043	48,328,253	49,053,178	49,788,975	50,535,809	51,293,847	52,063,254	52,844,202	53,636,867	54,441,420	13,814,510	831,330,791		
	11		43,917,309	51,041,823	45,698,040	51,867,275	53,423,294	55,025,992	56,676,772	58,377,075	275,370,408	59,252,731	60,141,522	61,043,646	61,959,299	62,888,690	63,832,019	64,789,499	65,761,342	66,747,761	67,748,978	68,765,213	69,796,692	17,710,910	1,065,808,710		
	12																										
	AGENCY-WIDE SOURCES OF FUNDS		16	BLUEPRINT INTERGOVERNMENTAL AGENCY, SOURCES OF FUNDS																							
17		FY2020 Actual	FY2021 Actual	FY2022 Approved	FY2023	FY2024	FY2025	FY2026	FY2027	Total FY2023-2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036	FY2037	FY2038	FY2039	FY2040	Total FY2023-2040			
18		Infrastructure Sales Tax Revenue (from Line 12)	30,438,202	33,687,603	30,160,706	34,232,400	35,259,375	36,317,154	37,406,669	38,528,868	181,744,466	39,106,802	39,693,405	40,288,806	40,893,137	41,506,535	42,129,133	42,761,069	43,402,486	44,053,523	44,714,325	45,385,041	46,065,817	11,689,201	703,433,746		
19		Known Federal Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
20		Known State Grants	-	-	-	1,500,000	-	-	-	-	1,500,000	-	-	-	-	-	-	-	-	-	-	-	-	-	1,500,000		
21		Known Local Grants	1,280,000	2,494,488	-	718,000	-	-	-	-	718,000	-	-	-	-	-	-	-	-	-	-	-	-	-	718,000		
22		Known Other Funding	1,362,079	229,183	-	-	3,000,000	-	-	-	3,000,000	-	-	-	-	-	-	-	-	-	-	-	-	-	3,000,000		
23		Transfers In From Other Funds	-	8,440,200	-	5,525,000	-	-	-	-	5,525,000	-	-	-	-	-	-	-	-	-	-	-	-	-	5,525,000		
24		Bond Funding (D)	-	-	68,800,000	-	120,000,000	-	-	-	120,000,000	-	-	-	-	-	-	-	-	-	-	-	-	-	120,000,000		
25		SIB Loan Funding	-	-	-	6,000,000	12,750,000	6,750,000	-	-	25,500,000	-	-	-	-	-	-	-	-	-	-	-	-	-	25,500,000		
26		Total, Infrastructure, Sources of Funds	33,080,281	44,851,474	98,960,706	47,975,400	171,009,375	43,067,154	37,406,669	38,528,868	337,987,466	39,106,802	39,693,405	40,288,806	40,893,137	41,506,535	42,129,133	42,761,069	43,402,486	44,053,523	44,714,325	45,385,041	46,065,817	11,689,201	859,676,746		
27		OEV Sales Tax Revenue (from Line 13)	3,817,299	6,125,019	5,483,765	6,224,073	6,410,795	6,603,119	6,801,213	7,005,249	33,044,449	7,110,328	7,216,983	7,325,237	7,435,116	7,546,643	7,659,842	7,774,740	7,891,361	8,009,731	8,129,877	8,251,826	8,375,603	2,125,309	127,897,045		
28		City/County Funding (Operating & MWSBE) (C)	556,984	427,657	622,011	740,116	762,319	785,189	808,745	833,007	3,929,376	845,502	858,185	871,058	884,124	897,386	910,847	924,510	938,378	952,454	966,741	981,242	995,961	1,010,900	15,966,664		
29		Transfers In From Other Funds	-	-	-	975,000	-	-	-	-	975,000	-	-	-	-	-	-	-	-	-	-	-	-	-	975,000		
30		Known Governmental Grants	-	1,745,500	-	-	-	-	200,000	-	200,000	-	-	-	-	-	-	-	-	-	-	-	-	-	200,000		
31		Known Other Funding	160,359	65,093	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
32		Bond Funding (D)	-	-	21,500,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
33		Loan Funding	-	10,055,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
34	Total, Agency-Wide Sources of Funds	37,614,923	63,269,743	126,566,482	55,914,589	178,182,489	50,455,462	45,216,627	46,367,124	376,136,291	47,062,632	47,768,573	48,485,101	49,212,377	49,950,564	50,699,822	51,460,319	52,232,225	53,015,708	53,810,943	54,618,109	55,437,381	14,825,410	1,004,715,455			
AGENCY-WIDE USES OF FUNDS	35	BLUEPRINT INTERGOVERNMENTAL AGENCY, USES OF FUNDS																									
	36	FY2020 Actual	FY2021 Actual	FY2022 Approved	FY2023	FY2024	FY2025	FY2026	FY2027	Total FY2023-2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036	FY2037	FY2038	FY2039	FY2040	Total FY2023-2040			
	37	Infrastructure, Uses of Funds	-	-	-	6,631,511	15,892,881	15,892,345	15,894,321	15,890,119	70,201,177	15,892,857	15,891,155	15,892,940	15,889,274	15,895,643	15,895,838	15,890,443	15,891,174	15,893,955	15,891,193	15,891,833	10,620,750	-	255,638,232		
	38	Debt Service, Bonds (D)	2,183,977	-	-	940,281	2,141,810	2,141,810	2,141,810	2,141,810	9,507,521	2,141,810	2,141,810	2,141,810	2,141,810	2,141,810	2,141,810	2,141,810	2,141,810	2,141,810	-	-	-	-	28,783,811		
	39	Total, Debt Service	2,183,977	-	-	7,571,792	18,034,691	18,034,155	18,036,131	18,031,929	79,708,698	18,034,667	18,032,965	18,034,750	18,031,084	18,037,453	18,037,648	18,032,253	18,032,984	18,035,765	15,891,193	15,891,833	10,620,750	-	284,422,043		
	40	Operating Expenses (F)	3,058,576	3,037,381	3,679,414	4,158,780	4,283,543	4,412,049	4,544,410	4,680,742	22,079,524	4,750,953	4,822,217	4,894,550	4,967,968	5,042,488	5,118,125	5,194,897	5,272,820	5,351,912	5,432,191	5,513,674	5,596,379	1,420,081	85,457,779		
	41	Annual Allocations (G)	9,902,500	9,902,500	9,902,500	9,902,500	9,902,500	9,902,500	9,902,500	9,902,500	49,512,500	9,902,500	9,902,500	9,902,500	9,902,500	9,902,500	9,902,500	9,902,500	9,902,500	9,902,500	9,902,500	9,902,500	9,902,500	2,475,625	170,818,125		
	42	Blueprint Infrastructure Projects	14,180,825	32,086,328	84,578,792	25,942,328	138,588,641	10,518,450	4,923,628	5,913,697	185,886,744	6,418,682	6,935,723	7,457,006	7,991,585	8,524,094	9,070,860	9,631,419	10,194,182	10,763,346	13,488,441	14,077,034	19,946,188	9,793,495	320,178,799		
	43	Addition to Reserve Fund	-	-	800,000	400,000	200,000	200,000	-	-	800,000	-	-	-	-	-	-	-	-	-	-	-	-	(2,000,000)	(1,200,000)		
	44	Total, Infrastructure, Uses of Funds	29,325,878	45,026,209	98,960,706	47,975,400	171,009,375	43,067,154	37,406,669	38,528,868	337,987,466	39,106,802	39,693,405	40,288,806	40,893,137	41,506,535	42,129,133	42,761,069	43,402,486	44,053,523	44,714,325	45,385,041	46,065,817	11,689,201	859,676,746		
	45	Economic Development, Uses of Funds	FY2020 Actual	FY2021 Actual	FY2022 Approved	FY2023	FY2024	FY2025	FY2026	FY2027	Total FY2023-2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	FY2035	FY2036	FY2037	FY2038	FY2039	FY2040	Total FY2023-2040		
	46	Debt Service, Bonds (D)	-	-	-	2,072,347	1,647,619	1,646,905	1,647,679	1,647,381	8,661,931	1,647,143	1,646,845	1,647,560	1,646,726	1,647,857	1,647,762	1,646,857	1,647,476	1,647,095	1,646,857	1,646,667	-	-	26,780,776		
	47	Debt Service, Loans (E)	-	52,203	1,141,732	982,947	778,630	777,416	781,024	779,365	4,099,382	777,528	780,513	778,231	780,771	778,044	780,139	776,967	778,617	-	-	-	-	-	10,330,192		
	48	Total, Debt Service	-	52,203	1,141,732	3,055,294	2,426,249	2,424,321	2,428,703	2,426,746	12,761,313	2,424,671	2,427,358	2,425,791	2,427,497	2,425,901	2,427,901	2,423,824	2,426,093	1,647,095	1,646,857	1,646,667	-	-	37,110,968		
	49	Operating Expenses (F)	1,737,915	1,796,649	2,335,139	2,468,266	2,542,314	2,618,583	2,697,140	2,778,054	13,104,357	2,819,725	2,862,021	2,904,951	2,948,525	2,992,753	3,037,644	3,083,209	3,129,457	3,176,399	3,224,045	3,272,406	3,321,492	842,829	50,719,813		
	50	Capital Projects Allocations (G)	705,000	11,705,000	22,205,000	(46,826)	705,000	705,000	705,000	705,000	2,773,174	705,000	705,000	705,000	705,000	705,000	705,000	705,000	705,000	705,000	705,000	705,000	705,000	176,250	11,409,424		
51	Economic Development Programs	2,655,9																									

Attachment #3

DRAFT FY2023 Operating Budget, Blueprint Infrastructure

		FY2021 Actual	FY2022 Approved	FY2023 Proposed	% Change
Sources of Funds					
312600	Sales Tax	33,687,603	30,160,706	34,232,401	13.50%
331900	American Rescue Plan Grant Rev	2,494,488	-	-	0.00%
334494	FDOT Grants - Transportation	-	-	1,500,000	100.00%
337400	Leon County - Transportation	-	-	359,000	100.00%
337402	City of Tallahassee - Transportation	-	-	359,000	100.00%
361001	Interest	162,689	-	-	0.00%
364410	Sale of Furniture, Fixture & E	2,675	-	-	0.00%
369934	Lobbyist Registration Fees	25	-	-	0.00%
369940	Transfer From Unappropriated F	3,754,403	-	5,525,000	100.00%
369941	Trans from Fund Bal - Encumb	63,794	-	-	0.00%
381306	Transfer from Blueprint 2K Opr	4,685,797	-	-	0.00%
384001	Proceeds From Bonds	-	68,800,000	-	-100.00%
384006	Proceeds From SIB Loans	-	-	6,000,000	100.00%
Total, Sources of Funds		44,851,474	98,960,706	47,975,401	-51.52%

Uses of Funds**Personnel Expenses**

511000	Salaries	1,486,917	1,730,758	1,791,160	3.49%
511200	Capitalized Wages	(218)	-	-	0.00%
511300	Salary Enhancements	-	123,092	103,540	-15.88%
511500	Temporary Wages	220,733	214,105	282,970	32.16%
512000	Overtime	12,908	-	-	0.00%
512400	Other Salary Items	24,925	24,026	17,780	-26.00%
515000	Pension- Current	296,902	383,440	374,720	-2.27%
515100	Pension- MAP	74,523	92,736	103,450	11.55%
515500	Social Security	7,688	13,917	26,090	87.47%
515600	Mandatory Medicare	23,659	26,889	31,590	17.48%
516000	Health Benefits	174,763	197,267	285,820	44.89%
516001	Health Benefits-Retirees	25,000	25,000	25,000	0.00%
516100	Flex Benefits	32,087	38,893	41,420	6.50%
Total, Personnel Expenses		2,379,887	2,870,123	3,083,540	7.44%

Operating & Other Expenses

521010	Advertising	1,869	10,000	14,500	45.00%
521030	Reproduction	8,796	7,600	9,000	18.42%
521040	Unclassified Professional Fees	33,542	13,000	13,000	0.00%
521080	System Collection	1,400	-	-	0.00%
521100	Equipment Repairs	-	17,000	15,000	-11.76%
521160	Legal Services	6,667	49,000	80,000	63.27%
521180	Unclassified Contractual Svcs	108,944	146,260	193,555	32.34%
521190	Computer Software	82,364	70,000	70,000	0.00%
522080	Telephone	62,777	10,000	15,000	50.00%
523020	Food	1,023	6,600	6,600	0.00%
523030	Gasoline	632	4,000	5,000	25.00%
523050	Postage	126	1,000	1,000	0.00%
523060	Office Supplies	8,016	15,000	15,000	0.00%
523080	Unclassified Supplies	9,962	1,000	1,000	0.00%
523100	Vehicle- Non-Garage	932	4,800	6,000	25.00%
524010	Travel & Training	8,403	35,130	40,550	15.43%
524020	Journals & Books	2,935	5,060	5,170	2.17%
524030	Memberships	4,051	9,083	5,365	-40.93%
524040	Certificates & Licenses	418	2,495	3,805	52.51%
524050	Rent Expense- Building & Offic	197,918	223,000	318,000	42.60%

Attachment #3

DRAFT FY2023 Operating Budget, Blueprint Infrastructure

		FY2021 Actual	FY2022 Approved	FY2023 Proposed	% Change
524070	Rent Expense- Machines	-	5,000	5,000	0.00%
524080	Unclassified Charges	31,150	26,000	28,500	9.62%
540040	Liability Insurance Premium	49,999	50,000	55,000	10.00%
Total, Operating & Other Expenses		621,925	711,028	906,045	27.43%
Capital Outlay					
550030	Office Equipment	3,080	-	50,000	100.00%
550040	Computer Equipment	4,594	35,000	50,000	42.86%
550050	Vehicle Equipment	32,889	-	-	0.00%
550060	Unclassified Equipment	465	-	-	0.00%
Total, Capital Outlay		41,027	35,000	100,000	185.71%
Allocated Costs					
560010	Human Resource Expense	-	29,410	30,880	5.00%
560020	Accounting Expense	28,196	35,334	37,100	5.00%
560030	Purchasing Expense	25,160	31,263	32,830	5.01%
560040	Information Systems Expense	89,087	94,048	98,750	5.00%
560070	Revenue Collection	954	311	330	6.11%
560120	Indirect Costs	10,497	59,050	62,010	5.01%
560150	Diversity and Inclusion Expens	-	2,445	2,570	5.11%
Total, Allocated Costs		153,894	251,861	264,470	5.01%
Administrative Allocations					
611100	Admin Allocation Transfer	(159,352)	(188,598)	(198,041)	5.01%
Total, Administrative Allocations		(159,352)	(188,598)	(198,041)	5.01%
Total, Infrastructure Operating Budget		3,037,381	3,679,414	4,156,014	12.95%
Interfund Transfers					
611300	Debt Service Transfer	-	-	7,571,792	100.00%
612400	Inter-Fund Ops Transfer	41,988,828	95,281,292	36,247,595	-61.96%
Total, Interfund Transfers		41,988,828	95,281,292	43,819,387	-54.01%
Total, Uses of Funds		45,026,209	98,960,706	47,975,401	-51.52%
Sources of Funds Less Uses of Funds		(174,735)	-	-	

* Please refer to the FY2023 - FY2027 Capital Improvement Program Budget for details regarding allocations to capital projects.

Proposed FY 2023 Blueprint Infrastructure Capital Improvement Program						FY2023	FY2024	FY2025	FY2026	FY2027	Total	Amount Remaining to Complete Project Based on Estimated Cost to Complete					
1 Sources of Funds							Blueprint 2020 Program Funding						FY2023-2027				
2 Estimated Net Sales Tax Revenues						22,501,828	12,941,141	13,870,950	14,826,128	15,816,197	79,956,244						
3 City, County, State, Federal, and Other Funding (1)						7,743,000	3,000,000	-	-	-	10,743,000						
4 Bond Proceeds						-	120,000,000	-	-	-	120,000,000						
5 State Infrastructure Bank Loan						6,000,000	-	12,750,000	6,750,000	-	25,500,000						
6 Total Sources of Funds for Capital Infrastructure Projects						36,244,828	148,691,141	20,620,950	14,826,128	15,816,197	236,199,244						
7 Uses of Funds						A	B	C	D	A - B		Total Projected Total FY2023-2027 Allocations					
						Estimated Cost to Complete Project (2)	Amounts Allocated in Prior Years	Encumbered and Expended as of April 30, 2022	Project Balance as of April 30, 2022	Estimated Allocations Required to Complete Project	FY2023 Projected Allocations			FY2024 Projected Allocations	FY2025 Projected Allocations	FY2026 Projected Allocations	FY2027 Projected Allocations
8 Projects																	
9 Blueprint 2000 Program																	
10 Water Quality Project: City						25,000,000	25,000,000	16,999,853	8,000,147	-	-	-	-	-	-		
11 Water Quality Project: County						25,000,000	25,000,000	24,069,352	930,648	-	-	-	-	-	-		
12 Blueprint 2000 LIDAR						349,817	349,817	349,817	-	-	-	-	-	-	-		
13 Northwest Florida Water Management District Partnership						697,420	697,420	697,420	-	-	-	-	-	-	-		
14 Blueprint 2000 Building Renovations						48,180	48,180	48,180	-	-	-	-	-	-	-		
15 Headwaters of the St. Marks						8,920,221	8,920,221	8,920,221	-	-	-	-	-	-	-		
16 Ford's Arm Watershed						272,429	272,429	272,429	-	-	-	-	-	-	-		
17 Fred George Basin						2,770,000	2,770,000	2,770,000	-	-	-	-	-	-	-		
18 Sensitive Lands Project Management						394,699	394,699	394,699	-	-	-	-	-	-	-		
19 Lafayette Heritage Bridge						500,000	500,000	500,000	-	-	-	-	-	-	-		
20 Lake Lafayette Floodplain						2,800,000	2,800,000	1,498,948	1,301,052	-	-	-	-	-	-		
21 Blueprint 2000 Land Bank						1,320,263	1,320,263	1,320,263	-	-	-	-	-	-	-		
22 Booth Property Purchase						584,754	584,754	584,754	-	-	-	-	-	-	-		
23 Mahan Drive						4,825,731	4,825,731	4,825,731	-	-	-	-	-	-	-		
24 Capital Circle Northwest (N-1)						69,230,163	69,230,163	69,230,163	-	-	-	-	-	-	-		
25 Capital Circle Northwest/Southwest (N-2)						127,003,286	127,003,286	127,001,164	2,122	-	-	-	-	-	-		
26 Capital Circle East (E-1)						38,628,775	38,628,775	38,628,775	-	-	-	-	-	-	-		
27 Capital Circle Southeast and Subprojects (E-2)						37,040,455	37,040,455	37,040,455	-	-	-	-	-	-	-		
28 Capital Circle Southeast Woodville/Crawfordville (E-3)						11,587,229	11,587,229	11,587,229	-	-	-	-	-	-	-		
29 Capital Circle Southwest (W-1)						4,554,895	4,554,895	4,301,664	253,231	-	-	-	-	-	-		
30 Capital Circle Southwest (W-1) ROW Acquisition						8,539,400	8,539,400	8,104,965	434,435	-	-	-	-	-	-		
31 Capital Circle Southwest (W-1) Stormwater						2,800,000	2,800,000	2,043,962	756,038	-	-	-	-	-	-		
32 Capital Cascades Trail Segment 1 (Franklin Boulevard)						19,035,973	19,035,973	19,035,973	-	-	-	-	-	-	-		
33 Capital Cascades Trail Segment 2 (Cascades Park & Subprojects)						50,933,290	50,933,290	50,432,040	501,250	-	-	-	-	-	-		
34 Capital Cascades Crossing (Connector Bridge & Subprojects)						8,506,584	8,506,584	8,506,584	-	-	-	-	-	-	-		
35 Capital Cascades Trail Segment 3 (FAMU Way & Subprojects)						67,776,617	67,776,617	65,944,053	1,832,564	-	-	-	-	-	-		
36 Capital Cascades Trail Segment 4						20,000,000	10,243,721	26,759	10,216,962	9,756,279	-	7,000,000	2,756,279	-	9,756,279		
37 LPA Group Engineering Services						8,527,288	8,527,288	8,527,288	-	-	-	-	-	-	-		
38 Magnolia Drive Trail and Subprojects						23,556,734	23,556,734	6,785,968	16,770,767	-	-	-	-	-	-		
39 Advance Funding for Blueprint 2020 Projects																	
40 Advance: Airport Gateway						5,531,253	5,531,253	1,276,625	4,254,628	-	-	-	-	-	-		
41 Advance: Orange Avenue Corridor Study						350,000	350,000	350,000	-	-	-	-	-	-	-		
42 Advance: Orange Avenue/Meridian Placemaking						1,000,000	1,000,000	471,307	528,693	-	-	-	-	-	-		
43 Advance: Market District Placemaking						1,000,000	1,000,000	1,000,000	-	-	-	-	-	-	-		
44 Advance: Northeast Gateway: Welaunee Boulevard						5,182,242	5,182,242	5,182,242	-	-	-	-	-	-	-		
45 Advance: Northeast Corridor Connector: Bannerman Road						807,573	807,573	807,573	-	-	-	-	-	-	-		
46 Advance: Comprehensive Wastewater Treatment Plan						500,000	500,000	-	500,000	-	-	-	-	-	-		
47 Advance: 2020 Sales Tax Extension: Bike Route and Greenways						900,000	900,000	900,000	-	-	-	-	-	-	-		
48 Blueprint 2020 Program																	
49 Annual Allocations																	
50 Blueprint: Greenways Master Plan						16,159,981	2,532,481	706,264	1,826,217	13,627,500	790,000	790,000	790,000	790,000	790,000	3,950,000	
51 Blueprint: Bike Route System						15,000,000	2,062,500	472,691	1,589,809	12,937,500	750,000	750,000	750,000	750,000	750,000	3,750,000	
52 City of Tallahassee: StarMetro Enhancements						12,250,000	1,684,375	1,684,375	-	10,565,625	612,500	612,500	612,500	612,500	612,500	3,062,500	
53 City of Tallahassee: Water Quality and Stormwater Improvements						42,500,000	5,843,750	5,843,750	-	36,656,250	2,125,000	2,125,000	2,125,000	2,125,000	2,125,000	10,625,000	
54 City of Tallahassee: Sidewalks Improvements						25,000,000	3,437,500	3,437,500	-	21,562,500	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	6,250,000	
55 City of Tallahassee: Operating Costs of Blueprint Funded Parks						10,000,000	1,375,000	1,375,000	-	8,625,000	500,000	500,000	500,000	500,000	500,000	2,500,000	
56 Leon County: Water Quality and Stormwater Improvements						42,500,000	5,843,750	5,843,750	-	36,656,250	2,125,000	2,125,000	2,125,000	2,125,000	2,125,000	10,625,000	
57 Leon County: Sidewalks Improvements						25,000,000	3,437,500	3,437,500	-	21,562,500	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	6,250,000	
58 Leon County: Operating Costs of Blueprint Funded Parks						10,000,000	1,375,000	1,375,000	-	8,625,000	500,000	500,000	500,000	500,000	500,000	2,500,000	
59 Regional Mobility and Gateway Projects																	
60 Southside Gateway: Woodville Highway						38,420,119	-	-	-	38,420,119	-	-	-	-	-	-	38,420,119
61 Capital Circle Southwest Orange to Crawfordville						2,500,000	-	-	-	2,500,000	-	-	-	2,500,000	-	2,500,000	
62 Orange Avenue: Adams to Springhill						42,818,381	-	-	-	42,818,381	-	-	-	-	-	-	42,818,381
63 Westside Student Gateway: Pensacola Street						38,726,443	-	-	-	38,726,443	-	-	-	-	-	-	38,726,443
64 Airport Gateway						76,347,379	24,435,484	-	24,435,484	51,911,895	-	22,855,856	4,322,527	2,423,628	5,913,697	35,515,708	
65 Northwest Connector: Tharpe Street						68,819,874	-	-	-	68,819,874	1,500,000	2,000,000	-	-	-	3,500,000	
66 Northeast Corridor Connector: Bannerman Road						73,411,808	33,900,564	8,498,129	25,402,435	39,511,244	-	39,511,244	-	-	-	39,511,244	
67 Northeast Gateway: Welaunee Boulevard						89,495,758	18,431,889	6,782,220	11,649,669	71,063,869	15,642,328	55,421,541	-	-	-	71,063,869	
68 North Monroe Gateway						12,159,901	-	-	-	12,159,901	-	-	-	-	-	-	12,159,901
69 CCQ Projects																	
70 Orange Avenue/Meridian Placemaking						7,209,611	3,709,611	854,270	2,855,341	3,500,000	3,500,000	-	-	-	-	3,500,000	
71 Market District Placemaking						10,013,598	8,535,263	611,933	7,923,330	1,478,335	-	-	-	1,478,335	-	1,478,335	
72 Lake Lafayette and St. Marks Regional Park						20,438,984	3,400,000	-	3,400,000	17,038,984	-	-	-	-	-	-	17,038,984
73 Monroe-Adams Corridor Placemaking						8,532,961	3,271,652	325,292	2,946,361	5,261,309	3,300,000	-	1,961,309	-	-	5,261,309	
74 Midtown Placemaking						28,459,347	5,000,000	13,600	4,986,400	23,459,347	-	-	-	-	-	-	23,459,347
75 Fairgrounds Beautification and Improvement						12,100,000	300,000	299,916	84	11,800,000	2,000,000	9,800,000	-	-	-	11,800,000	
76 Northeast Park						12,000,000	10,000,000	9,324	9,990,676	2,000,000	-	2,000,000	-	-	-	2,000,000	
77 College Avenue Placemaking						9,055,246	-	-	-	9,055,246	-	-	-	-	-	-	9,055,246
78 Florida A&M Entry Points						1,940,410	-	-	-	1,940,410	-	-	-	-	-	-	1,940,410
79 Alternative Sewer Solutions						2,475,295	-	-	-	2,475,295	-	-	-	-	-	-	2,475,295
80 Tallahassee-Leon County Animal Service Center						3,800,000	3,800,000	-	3,800,000	-	-	-	-	-	-	-	
81 DeSoto Winter Encampment						500,000	500,000	500,000	-	-	-	-	-	-	-	-	
82 Total Uses of Funds, Capital Infrastructure Projects						1,344,110,367	719,595,311	572,506,968	147,088,342	624,515,056	35,844,828	148,491,141	20,420,950	14,826,128	15,816,197	235,399,244	389,115,812
83 Reserve Fund, Blueprint Infrastructure						2,000,000	1,200,000	-	-	800,000	400,000	200,000	200,000	-	-	-	800,000
84 Total Uses of Funds, Capital Projects and Addition to Reserve Fund						1,346,110,367	720,795,311	572,506,968	147,088,342	625,315,056	36,244,828	148,691,141	20,620,950	14,826,128	15,816,197	236,199,244	389,115,812
85 Sources of Funds less Uses of Funds											-	-	-	-	-	-	

Attachment #6

DRAFT FY 2022 Operating Budget, Office of Economic Vitality

		FY2021 Actual	FY2022 Approved	FY2023 Proposed	% Change
Sources of Funds					
312600	Sales Tax	6,125,019	5,483,765	6,224,073	13.50%
337107	Leon County - CARES	1,745,500	-	-	0.00%
337411	City OEV Funding	213,828	311,006	370,058	18.99%
337412	County OEV Funding	213,828	311,005	370,058	18.99%
361001	Interest	7,931	-	-	0.00%
369941	Trans from Fund Bal - Encumb	41,013	-	-	0.00%
384001	Proceeds From Bonds	-	21,500,000	-	-100.00%
384005	Proceeds From Loan	10,055,000	-	-	0.00%
369940	Transfer From Unappropriated F	-	-	975,000	100.00%
381900	Transfer frm Blueprint Inf Op	16,149	-	-	0.00%
Total, Sources of Funds		18,418,269	27,605,776	7,939,189	-71.24%

Uses of Funds**Personnel Expenses**

511000	Salaries	776,655	854,400	958,020	12.13%
511300	Salary Enhancements	-	57,544	52,530	-8.71%
511500	Temporary Wages	9,040	23,400	40,560	73.33%
512000	Overtime	68	-	-	0.00%
512400	Other Salary Items	10,839	3,120	3,120	0.00%
515000	Pension- Current	27,579	196,503	169,360	-13.81%
515100	Pension- MAP	27,500	39,342	42,540	8.13%
515500	Social Security	16,132	3,042	18,790	517.69%
515600	Mandatory Medicare	10,682	10,798	14,760	36.69%
516000	Health Benefits	110,921	112,492	177,330	57.64%
516001	Health Benefits-Retirees	-	-	15,000	100.00%
516100	Flex Benefits	13,577	19,980	12,880	-35.54%
Total, Personnel Expenses		1,002,993	1,320,621	1,504,890	13.95%

Operating & Other Expenses

521010	Advertising	29,694	69,500	69,500	0.00%
521030	Reproduction	4,908	31,000	20,000	-35.48%
521040	Unclassified Professional Fees	1,500	-	30,000	100.00%
521080	System Collection	1,400	-	-	0.00%
521090	Building Repairs	188	-	-	0.00%
521100	Equipment Repairs	900	-	-	0.00%
521160	Legal Services	33,500	-	-	0.00%
521180	Unclassified Contractual Svcs	125,093	40,000	41,000	2.50%
521190	Computer Software	126,321	163,360	107,020	-34.49%
522080	Telephone	5,440	15,000	12,000	-20.00%
523010	Chem-Med-Lab	489	-	-	0.00%
523020	Food	4,561	6,550	10,000	52.67%
523030	Gasoline	242	-	-	0.00%
523050	Postage	17	-	-	0.00%
523060	Office Supplies	4,710	20,000	15,500	-22.50%
523080	Unclassified Supplies	3,669	11,350	10,000	-11.89%
523100	Vehicle- Non-Garage	34	-	-	0.00%
524010	Travel & Training	25,839	56,050	65,300	16.50%
524020	Journals & Books	119	-	-	0.00%
524030	Memberships	2,597	6,250	5,500	-12.00%
524040	Certificates & Licenses	-	1,650	-	-100.00%
524050	Rent Expense- Building & Offic	146,359	183,000	183,000	0.00%

Attachment #6

DRAFT FY 2022 Operating Budget, Office of Economic Vitality

	FY2021 Actual	FY2022 Approved	FY2023 Proposed	% Change
524070 Rent Expense- Machines	1,766	5,000	15,000	200.00%
524080 Unclassified Charges	14,364	26,100	10,000	-61.69%
540040 Liability Insurance Premium	16,195	40,000	40,000	0.00%
Total, Operating & Other Expenses	549,904	674,810	633,820	-6.07%
Capital Outlay				
550040 Computer Equipment	-	10,000	10,000	0.00%
550060 Unclassified Equipment	37,397	35,000	10,000	-71.43%
Total, Capital Outlay	37,397	45,000	20,000	-55.56%
Allocated Costs				
560010 Human Resource Expense	13,836	16,340	17,160	5.02%
560020 Accounting Expense	19,191	24,833	26,070	4.98%
560030 Purchasing Expense	9,549	12,141	12,740	4.93%
560040 Information Systems Expense	4,289	36,946	38,790	4.99%
560070 Revenue Collection	137	138	140	1.45%
560120 Indirect Costs	-	11,638	12,220	5.00%
560150 Diversity and Inclusion Expens	-	4,074	4,280	5.06%
Total, Allocated Costs	47,002	106,110	111,400	4.99%
Administrative Allocations				
611100 Admin Allocation Transfer	159,352	188,598	198,156	5.07%
Total, Administrative Allocations	159,352	188,598	198,156	5.07%
Total, OEV Operating Budget	1,796,649	2,335,139	2,468,266	5.70%
Interfund Transfers				
611300 Debt Service Transfer	52,203	1,141,732	3,055,294	167.60%
612400 Inter-Fund Ops Transfer	15,749,902	24,128,905	2,415,629	-89.99%
Total, Interfund Transfers	15,802,105	25,270,637	5,470,923	-78.35%
Total, Uses of Funds	17,598,754	27,605,776	7,939,189	-71.24%
Sources of Funds Less Uses of Funds	819,515	-	-	

* Please refer to the FY2023 - FY2027 Capital Improvement Program Budget for details regarding allocations to capital projects.

Proposed FY 2023 Office of Economic Vitality						FY2023	FY2024	FY2025	FY2026	FY2027	Total	Amount Remaining to Complete Project Based on Estimated Cost to Complete	
1 Sources of Funds							Blueprint 2020 Program Funding						FY2023-2027
2 Allocation of Net Sales Tax Revenues						1,440,629	2,204,551	2,345,404	2,484,115	2,633,456	11,108,155		
3 City, County, State and Federal Funding (1)						975,000	-	-	200,000	-	1,175,000		
4 Bond Proceeds						-	-	-	-	-	-		
5 Loan Proceeds						-	-	-	-	-	-		
6 Total Sources of Funds for Office of Economic Vitality Projects						2,415,629	2,204,551	2,345,404	2,684,115	2,633,456	12,283,155		
7 Uses of Funds						Blueprint 2020 Program					Total Projected Total FY2023-2027 Allocations		
	A	B	C	D	A - B								
	Estimated Cost to Complete Project (2)	Amounts Allocated in Prior Years	Encumbered and Expended as of April 30, 2022	Project Balance as of April 30, 2022	Estimated Allocations Required to Complete Project	FY2023 Projected Allocations	FY2024 Projected Allocations	FY2025 Projected Allocations	FY2026 Projected Allocations	FY2027 Projected Allocations			
8 Capital Projects Allocations													
9 Convention Center	19,500	771,326	19,500	751,826	(751,826)	(751,826)	-	-	-	-	(751,826)	-	
10 Bragg Stadium Repairs	10,000,000	10,000,000	10,000,000	-	-	-	-	-	-	-	-	-	
11 Tallahassee Community College Contribution	1,000,000	1,000,000	-	1,000,000	-	-	-	-	-	-	-	-	
12 Tallahassee International Airport	14,100,000	1,938,750	1,938,750	-	12,161,250	705,000	705,000	705,000	705,000	705,000	3,525,000	8,636,250	
13 LCRDA Incubator: \$2.5 million Pledge	2,500,000	2,500,000	2,500,000	-	-	-	-	-	-	-	-	-	
14 Doak Campbell Stadium Repairs	20,000,000	20,000,000	-	20,000,000	-	-	-	-	-	-	-	-	
15 Incentives, Grants & Programs													
16 Business Recruitment and Incentive Fund (BRIF)	560,000	560,000	465,064	94,936	-	-	-	-	-	-	-	-	
17 Qualified Target Industry Tax Refund	-	47,000	-	47,000	(47,000)	(47,000)	-	-	-	-	(47,000)	-	
18 Target Business Program	9,169,885	1,396,885	67,026	1,329,859	7,773,000	1,200,000	765,000	777,000	775,000	806,000	4,323,000	3,450,000	
19 ARPC EDA Revolving Loan Fund for Small Businesses	700,000	250,000	225,000	25,000	450,000	25,000	25,000	25,000	25,000	25,000	125,000	325,000	
20 Magnetic Technologies Recruitment	179,017	181,000	181,000	-	(1,983)	(1,983)	-	-	-	-	(1,983)	-	
21 Business Development: Attraction/Expansion	2,862,800	162,800	78,739	84,061	2,700,000	150,000	150,000	150,000	150,000	150,000	750,000	1,950,000	
22 COVID-19 Economic Disaster Relief Program	1,150,500	1,150,500	1,150,500	-	-	-	-	-	-	-	-	-	
23 COVID-19 Nonprofit LEAN Program	800,000	800,000	597,500	202,500	-	-	-	-	-	-	-	-	
24 LCRDA Cooperative Pledge	805,000	536,700	268,500	268,200	268,300	268,300	-	-	-	-	268,300	-	
25 Future Opportunity Leveraging Fund	1,000,000	892,158	172,162	719,997	107,842	143,138	34,551	63,404	4,115	302,456	547,664	(439,822)	
26 Competitive Project Fund	2,500,000	25,000	-	25,000	2,475,000	435,000	235,000	235,000	235,000	235,000	1,375,000	1,100,000	
27 Business2Business Engagement Actions													
28 Americas Competitiveness Exchange	10,650	10,650	10,650	-	-	-	-	-	-	-	-	-	
29 Elevate Grant Program	87,500	87,500	85,000	2,500	-	-	-	-	-	-	-	-	
30 Local Business and Workforce Development	2,912,000	212,000	22,621	189,379	2,700,000	150,000	150,000	150,000	150,000	150,000	750,000	1,950,000	
31 Industry Academies and B2B Outreach	473,650	23,650	12,148	11,502	450,000	25,000	25,000	25,000	25,000	25,000	125,000	325,000	
32 Strategic Marketing and Communication	1,840,500	670,500	227,027	443,473	1,170,000	65,000	65,000	65,000	65,000	65,000	325,000	845,000	
33 Economic Vitality Sponsorships	657,750	117,750	105,500	12,250	540,000	30,000	30,000	30,000	30,000	30,000	150,000	390,000	
34 Entrepreneurship Program Sponsorships	360,000	-	-	-	360,000	20,000	20,000	20,000	20,000	20,000	100,000	260,000	
35 Economic Vitality Studies													
36 MWSBE Disparity Study	2,163,683	643,683	639,083	4,600	1,520,000	-	-	-	400,000	80,000	480,000	1,040,000	
37 Target Industry Study	535,300	155,300	152,036	3,264	380,000	-	-	100,000	-	20,000	120,000	260,000	
38 Strategic Plan	480,000	100,000	95,590	4,410	380,000	-	-	-	100,000	20,000	120,000	260,000	
39 Total Uses of Funds for Office of Economic Vitality Projects						2,415,629	2,204,551	2,345,404	2,684,115	2,633,456	12,283,155	20,351,428	
40 Sources of Funds less Uses of Funds						-	-	-	-	-	-		

Proposed FY 2023 Blueprint Infrastructure Estimated Project Expenditures		Amounts Allocated in Prior Years	Project Balance as of April 30, 2022	Proposed FY2023 Allocation	Estimated FY2023 Balance	Estimated Project Expenditures					Through FY2027 Estimated Expenditures	Through FY2027 Projected Additions	Ending FY2027 Estimated Remaining
1	Projects					FY2023	FY2024	FY2025	FY2026	FY2027			
2	Blueprint 2000 Program												
3	Water Quality Project: City	25,000,000	8,000,147	-	8,000,147	3,000,000	3,000,000	2,000,147	-	-	8,000,147	-	-
4	Water Quality Project: County	25,000,000	930,648	-	930,648	930,648	-	-	-	-	930,648	-	-
5	Blueprint 2000 LIDAR	349,817	-	-	-	-	-	-	-	-	-	-	-
6	Northwest Florida Water Management District Partnership	697,420	-	-	-	-	-	-	-	-	-	-	-
7	Blueprint 2000 Building Rennovations	48,180	-	-	-	-	-	-	-	-	-	-	-
8	Headwaters of the St. Marks	8,920,221	-	-	-	-	-	-	-	-	-	-	-
9	Ford's Arm Watershed	272,429	-	-	-	-	-	-	-	-	-	-	-
10	Fred George Basin	2,770,000	-	-	-	-	-	-	-	-	-	-	-
11	Sensitive Lands Project Management	394,699	-	-	-	-	-	-	-	-	-	-	-
12	Lafayette Heritage Bridge	500,000	-	-	-	-	-	-	-	-	-	-	-
13	Lake Lafayette Floodplain	2,800,000	1,301,052	-	1,301,052	1,000,000	-	-	-	-	1,000,000	-	301,052
14	Blueprint 2000 Land Bank	1,320,263	-	-	-	-	-	-	-	-	-	-	-
15	Booth Property Purchase	584,754	-	-	-	-	-	-	-	-	-	-	-
16	Mahan Drive	4,825,731	-	-	-	-	-	-	-	-	-	-	-
17	Capital Circle Northwest (N-1)	69,230,163	-	-	-	-	-	-	-	-	-	-	-
18	Capital Circle Northwest/Southwest (N-2)	127,003,286	2,122	-	2,122	2,122	-	-	-	-	2,122	-	-
19	Capital Circle East (E-1)	38,628,775	-	-	-	-	-	-	-	-	-	-	-
20	Capital Circle Southeast and Subprojects (E-2)	37,040,455	-	-	-	-	-	-	-	-	-	-	-
21	Capital Circle Southeast Woodville/Crawfordville (E-3)	11,587,229	-	-	-	-	-	-	-	-	-	-	-
22	Capital Circle Southwest (W-1)	4,554,895	253,231	-	253,231	-	-	-	-	-	-	-	253,231
23	Capital Circle Southwest (W-1) ROW Acquisition	8,539,400	434,435	-	434,435	-	-	-	-	-	-	-	434,435
24	Capital Circle Southwest (W-1) Stormwater	2,800,000	756,038	-	756,038	-	-	-	-	-	-	-	756,038
25	Capital Cascades Trail Segment 1 (Franklin Boulevard)	19,035,973	-	-	-	-	-	-	-	-	-	-	-
26	Capital Cascades Trail Segment 2 (Cascades Park & Subprojects)	50,933,290	501,250	-	501,250	-	-	-	-	-	-	-	501,250
27	Capital Cascades Crossing (Connector Bridge & Subprojects)	8,506,584	-	-	-	-	-	-	-	-	-	-	-
28	Capital Cascades Trail Segment 3 (FAMU Way & Subprojects)	67,776,617	1,832,564	-	1,832,564	1,832,564	-	-	-	-	1,832,564	-	-
29	Capital Cascades Trail Segment 4	10,243,721	10,216,962	-	10,216,962	5,000,000	5,000,000	7,500,000	2,390,241	-	19,890,241	9,756,279	83,000
30	LPA Group Engineering Services	8,527,288	-	-	-	-	-	-	-	-	-	-	-
31	Magnolia Drive Trail and Subprojects	23,556,734	16,770,767	-	16,770,767	5,000,000	10,000,000	1,770,767	-	-	16,770,767	-	-
32	Advance Funding for Blueprint 2020 Projects												
33	Advance: Airport Gateway	5,531,253	4,254,628	-	4,254,628	4,254,628	-	-	-	-	4,254,628	-	-
34	Advance: Orange Avenue Corridor Study	350,000	-	-	-	-	-	-	-	-	-	-	-
35	Advance: Orange Avenue/Meridian Placemaking	1,000,000	528,693	-	528,693	528,693	-	-	-	-	528,693	-	-
36	Advance: Market District Placemaking	1,000,000	-	-	-	-	-	-	-	-	-	-	-
37	Advance: Northeast Gateway: Welaunee Boulevard	5,182,242	-	-	-	-	-	-	-	-	-	-	-
38	Advance: Northeast Corridor Connector: Bannerman Road	807,573	-	-	-	-	-	-	-	-	-	-	-
39	Advance: Comprehensive Wastewater Treatment Plan	500,000	500,000	-	500,000	-	-	-	-	-	-	-	500,000
40	Advance: 2020 Sales Tax Extension: Bike Route and Greenways	900,000	-	-	-	-	-	-	-	-	-	-	-
41	Blueprint 2020 Program												
42	Annual Allocations												
43	Blueprint: Greenways Master Plan	2,532,481	1,826,217	790,000	2,616,217	150,000	1,635,630	790,000	790,000	790,000	4,155,630	3,160,000	1,620,587
44	Blueprint: Bike Route System	2,062,500	1,589,809	750,000	2,339,809	840,000	487,500	150,000	1,030,000	150,000	2,657,500	3,000,000	2,682,309
45	City of Tallahassee: StarMetro Enhancements	1,684,375	-	612,500	612,500	612,500	612,500	612,500	612,500	612,500	3,062,500	2,450,000	-
46	City of Tallahassee: Water Quality and Stormwater Improvements	5,843,750	-	2,125,000	2,125,000	2,125,000	2,125,000	2,125,000	2,125,000	2,125,000	10,625,000	8,500,000	-
47	City of Tallahassee: Sidewalks Improvements	3,437,500	-	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	6,250,000	5,000,000	-
48	City of Tallahassee: Operating Costs of Blueprint Funded Parks	1,375,000	-	500,000	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000	2,000,000	-
49	Leon County: Water Quality and Stormwater Improvements	5,843,750	-	2,125,000	2,125,000	2,125,000	2,125,000	2,125,000	2,125,000	2,125,000	10,625,000	8,500,000	-
50	Leon County: Sidewalks Improvements	3,437,500	-	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	6,250,000	5,000,000	-
51	Leon County: Operating Costs of Blueprint Funded Parks	1,375,000	-	500,000	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000	2,000,000	-
52	Regional Mobility and Gateway Projects												
53	Southside Gateway: Woodville Highway	-	-	-	-	-	-	-	-	-	-	-	-
54	Capital Circle Southwest Orange to Crawfordville	-	-	-	-	-	-	-	2,500,000	-	2,500,000	2,500,000	-
55	Orange Avenue: Adams to Springhill	-	-	-	-	-	-	-	-	-	-	-	-
56	Westside Student Gateway: Pensacola Street	-	-	-	-	-	-	-	-	-	-	-	-
57	Airport Gateway	24,435,484	24,435,484	-	24,435,484	8,000,000	24,000,000	22,000,000	3,000,000	2,965,877	59,965,877	35,515,708	(14,685)
58	Northwest Connector: Tharpe Street	-	-	1,500,000	1,500,000	1,500,000	1,000,000	1,000,000	-	-	3,500,000	2,000,000	-
59	Northeast Corridor Connector: Bannerman Road	33,900,564	25,402,435	-	25,402,435	7,500,000	30,000,000	10,000,000	17,413,679	-	64,913,679	39,511,244	-
60	Northeast Gateway: Welaunee Boulevard	18,431,889	11,649,669	15,642,328	27,291,997	20,000,000	35,000,000	27,713,538	-	-	82,713,538	55,421,541	-
61	North Monroe Gateway	-	-	-	-	-	-	-	-	-	-	-	-
62	CCQ Projects												
63	Orange Avenue/Meridian Placemaking	3,709,611	2,855,341	3,500,000	6,355,341	1,000,000	2,500,000	-	-	-	3,500,000	-	2,855,341
64	Market District Placemaking	8,535,263	7,923,330	-	7,923,330	6,000,000	1,400,000	2,001,665	-	-	9,401,665	1,478,335	-
65	Lake Lafayette and St. Marks Regional Park	3,400,000	3,400,000	-	3,400,000	1,000,000	1,000,000	1,000,000	400,000	-	3,400,000	-	-
66	Monroe-Adams Corridor Placemaking	3,271,652	2,946,361	3,300,000	6,246,361	5,000,000	-	2,100,000	-	-	7,100,000	1,961,309	1,107,670
67	Midtown Placemaking	5,000,000	4,986,400	-	4,986,400	-	1,000,000	3,946,400	-	-	4,946,400	-	40,000
68	Fairgrounds Beautification and Improvement	300,000	84	2,000,000	2,000,084	2,000,000	9,800,084	-	-	-	11,800,084	9,800,000	-
69	Northeast Park	10,000,000	9,990,676	-	9,990,676	1,000,000	10,990,676	-	-	-	11,990,676	2,000,000	-
70	College Avenue Placemaking	-	-	-	-	-	-	-	-	-	-	-	-
71	Florida A&M Entry Points	-	-	-	-	-	-	-	-	-	-	-	-
72	Alternative Sewer Solutions	-	-	-	-	-	-	-	-	-	-	-	-
73	Tallahassee-Leon County Animal Service Center	3,800,000	3,800,000	-	3,800,000	3,800,000	-	-	-	-	3,800,000	-	-
74	DeSoto Winter Encampment	500,000	-	-	-	-	-	-	-	-	-	-	-
75	Total Uses of Funds for Capital Infrastructure Projects	719,595,311	147,088,343	35,844,828	182,933,171	87,701,155	145,176,390	90,335,017	35,886,420	12,268,377	371,367,359	199,554,416	11,120,228

Blueprint Infrastructure Accounting Summary as of 04/30/2022											
				Joint Project Agreements, Grants & Donations	Sales Tax, Interest & Other Sources						
1	Project Description	Bonds	Loans	Advance Repayment		Allocated to Date	Pre Encumbrance	Encumbrances	Expenses to Date	Balance	
2	Blueprint 2000 Program Funds										
3	Water Quality Project: City	10,135,592	-	-	-	14,864,408	25,000,000	-	-	16,999,853	8,000,147
4	Water Quality Project: County	11,770,767	-	1,000,000	-	12,229,233	25,000,000	-	-	24,069,352	930,648
5	Blueprint 2000 LIDAR					349,817		-	-	349,817	
6	Northwest Florida Water Management District Partnership	478,642	-	-	116,287	102,491	697,420	-	-	697,420	-
7	Blueprint 2000 Building Rennovations					48,180	48,180	-	-	48,180	-
8	Headwaters of the St. Marks	1,395,000	-	-	1,581,435	5,943,786	8,920,221	-	-	8,920,221	-
9	Ford's Arm Watershed	175				272,254	272,429	-	-	272,429	
10	Fred George Basin	1,682,226				1,087,774	2,770,000	-	-	2,770,000	
11	Sensitive Lands Project Management	373,041				21,658	394,699	-	-	394,699	
12	Lafayette Heritage Bridge					500,000	500,000	-	-	500,000	
13	Lake Lafayette Floodplain	-	-	-	-	2,800,000	2,800,000	-	-	1,498,948	1,301,052
14	Blueprint 2000 Land Bank	722,881	-	-	-	597,382	1,320,263	-	-	1,320,263	-
15	Booth Property Purchase					584,754	584,754	-	-	584,754	
16	Mahan Drive	4,825,731				(0)	4,825,731	-	-	4,825,731	
17	Capital Circle Northwest (N-1)	45,287,879	22,605,003		1,337,280	1	69,230,163	-	-	69,230,163	
18	Capital Circle Northwest/Southwest (N-2)	12,276,121	-	-	70,419,183	44,307,982	127,003,286	-	2,448,029	124,553,135	2,122
19	Capital Circle East (E-1)	3,624,329	26,692,338			8,312,108	38,628,775	-	-	38,628,775	
20	Capital Circle Southeast and Subprojects (E-2)	9,594,846	4,784,739	-	16,650,532	6,010,338	37,040,455	-	-	37,040,455	-
21	Capital Circle Southeast Woodville/Crawfordville (E-3)	1,152,849			8,951,599	1,482,781	11,587,229	-	-	11,587,229	
22	Capital Circle Southwest (W-1)	2,070,191	-	-	-	2,484,704	4,554,895	-	9,948	4,291,716	253,231
23	Capital Circle Southwest (W-1) ROW Acquisition	-	-	-	8,539,400	-	8,539,400	-	103,589	8,001,376	434,435
24	Capital Circle Southwest (W-1) Stormwater	-	-	-	-	2,800,000	2,800,000	-	-	2,043,962	756,038
25	Capital Cascades Trail Segment 1 (Franklin Boulevard)	4,529,484	-	-	5,166,082	9,340,407	19,035,973	-	-	19,035,973	-
26	Capital Cascades Trail Segment 2 (Cascades Park & Subprojects)	16,729,357	-	-	6,110,368	28,093,565	50,933,290	-	46,192	50,385,848	501,250
27	Capital Cascades Crossing (Connector Bridge & Subprojects)	17,790	-	2,777,229	1,552,000	4,159,565	8,506,584	-	-	8,506,584	-
28	Capital Cascades Trail Segment 3 (FAMU Way & Subprojects)	3,231,331	-	3,000,000	5,213,378	56,331,908	67,776,617	-	5,659,570	60,284,484	1,832,564
29	Capital Cascades Trail Segment 4	-	-	-	-	10,243,721	10,243,721	-	-	26,759	10,216,962
30	LPA Group Engineering Services	3,378,320	-	-	-	5,148,968	8,527,288	-	-	8,527,288	-
31	Magnolia Drive Trail and Subprojects	-	-	-	39,719	23,517,015	23,556,734	-	138,608	6,647,360	16,770,767
32	Advance Funding for Blueprint 2020 Projects from Blueprnt 2000 Funds										-
33	Advance: Airport Gateway	-	-	-	-	5,531,253	5,531,253	-	216,683	1,059,943	4,254,628
34	Advance: Orange Avenue Corridor Study	-	-	-	-	350,000	350,000	-	-	350,000	-
35	Advance: Orange Avenue/Meridian Placemaking	-	-	-	-	1,000,000	1,000,000	-	23,607	447,700	528,693
36	Advance: Market District Placemaking	-	-	-	-	1,000,000	1,000,000	-	206,560	793,440	-
37	Advance: Northeast Gateway: Welaunee Boulevard	-	-	-	-	5,182,242	5,182,242	-	8,915	5,173,327	-
38	Advance: Northeast Corridor Connector: Bannerman Road	-	-	-	750,000	57,573	807,573	-	15	807,558	-
39	Advance: Comprehensive Wastewater Treatment Plan	-	-	-	-	500,000	500,000	-	-	-	500,000
40	Advance: 2020 Sales Tax Extension: Bike Route and Greenways	-	-	-	-	900,000	900,000	-	666,935	233,065	-
42	Blueprint 2020 Program Funds										-
43	Annual Allocations										-
44	Blueprint: Greenways Master Plan	-	-	-	-	2,532,481	2,532,481	-	306,278	399,986	1,826,217
45	Blueprint: Bike Route System	-	-	-	-	2,062,500	2,062,500	-	347,827	124,864	1,589,809
46	City of Tallahassee: StarMetro Enhancements	-	-	-	-	1,684,375	1,684,375	-	266,284	1,418,091	-
47	City of Tallahassee: Water Quality and Stormwater Improvements	-	-	-	-	5,843,750	5,843,750	-	-	5,843,750	-
48	City of Tallahassee: Sidewalks Improvements	-	-	-	-	3,437,500	3,437,500	-	-	3,437,500	-
49	City of Tallahassee: Operating Costs of Blueprint Funded Parks	-	-	-	-	1,375,000	1,375,000	-	-	1,375,000	-
50	Leon County: Water Quality and Stormwater Improvements	-	-	-	-	5,843,750	5,843,750	-	-	5,843,750	-
51	Leon County: Sidewalks Improvements	-	-	-	-	3,437,500	3,437,500	-	-	3,437,500	-
52	Leon County: Operating Costs of Blueprint Funded Parks	-	-	-	-	1,375,000	1,375,000	-	-	1,375,000	-
53	Regional Mobility and Gateway Projects										-
54	Southside Gateway: Woodville Highway	-	-	-	-	-	-	-	-	-	-
55	Capital Circle Southwest Orange to Crawfordville	-	-	-	-	-	-	-	-	-	-
56	Orange Avenue: Adams to Springhill	-	-	-	-	-	-	-	-	-	-
57	Westside Student Gateway: Pensacola Street	-	-	-	-	-	-	-	-	-	-
58	Airport Gateway	20,000,000	-	-	-	4,435,484	24,435,484	-	-	-	24,435,484
59	Northwest Connector: Tharpe Street	-	-	-	-	-	-	-	-	-	-
60	Northeast Corridor Connector: Bannerman Road	14,200,000	-	-	1,280,000	18,420,564	33,900,564	-	6,901,903	1,596,226	25,402,435
61	Northeast Gateway: Welaunee Boulevard	11,800,000	-	-	-	6,631,889	18,431,889	-	4,857,696	1,924,524	11,649,669
62	North Monroe Gateway	-	-	-	-	-	-	-	-	-	-
63	CCQ Projects										-
64	Orange Avenue/Meridian Placemaking	-	-	-	-	3,709,611	3,709,611	-	268,724	585,546	2,855,341
65	Market District Placemaking	5,000,000	-	-	-	3,535,263	8,535,263	-	595,173	16,760	7,923,330
66	Lake Lafayette and St. Marks Regional Park	-	-	-	-	3,400,000	3,400,000	-	-	-	3,400,000
67	Monroe-Adams Corridor Placemaking	-	-	-	-	3,271,652	3,271,652	-	64,801	260,491	2,946,361
68	Midtown Placemaking	4,000,000	-	-	-	1,000,000	5,000,000	-	13,600	-	4,986,400
69	Fairgrounds Beautification and Improvement	-	-	-	-	300,000	300,000	-	200,000	99,916	84
70	Northeast Park	10,000,000	-	-	-	-	10,000,000	-	-	9,324	9,990,676
71	College Avenue Placemaking	-	-	-	-	-	-	-	-	-	-
72	Florida A&M Entry Points	-	-	-	-	-	-	-	-	-	-
73	Alternative Sewer Solutions	-	-	-	-	-	-	-	-	-	-
74	Tallahassee-Leon County Animal Service Center	3,800,000	-	-	-	-	3,800,000	-	-	-	3,800,000
75	DeSoto Winter Encampment	-	-	-	-	500,000	500,000	-	-	500,000	-
77	Grand Total	202,076,552	54,082,080	6,777,229	127,707,263	328,952,186	719,595,310	-	23,350,934	549,156,034	147,088,342

Office of Economic Vitality Accounting Summary as of 04/30/2021										
				Joint Project Agreements, Grants & Donations	Sales Tax, Interest & Other Sources	Allocated to Date	Pre Encumbrance	Encumbrances	Expenses to Date	Balance
1	Capital Projects Allocations	Bonds	Loans	Advance Repayment						
2	Convention Center	-	-	-	771,326	771,326	-	1,500	18,000	751,826
3	Bragg Stadium Repairs	-	10,000,000	-	-	10,000,000	-	5,021,715	4,978,285	-
4	Tallahassee Community College Contribution	-	-	-	1,000,000	1,000,000	-	-	-	-
5	Tallahassee International Airport	-	-	-	-	1,938,750	-	-	1,938,750	-
6	LCRDA Incubator: \$2.5 million Pledge	1,500,000	-	-	-	2,500,000	-	2,000,000	500,000	-
7	Doak Campbell Stadium Repairs	20,000,000	-	-	-	20,000,000	-	-	-	-
8	Incentives, Grants & Programs									
9	Business Recruitment and Incentive Fund (BRIF)	-	665,000	-	-	560,000	-	5,190	459,874	94,936
10	Qualified Target Industry Tax Refund	-	-	-	-	47,000	-	-	-	47,000
11	Target Business Program	-	-	-	-	1,396,885	-	-	67,026	1,329,859
12	ARPC EDA Revolving Loan Fund for Small Businesses	-	-	-	-	250,000	-	121,000	104,000	25,000
13	Magnetic Technologies Recruitment	-	-	-	-	181,000	-	12,350	168,650	-
14	Business Development: Attraction/Expansion	-	-	-	-	-	-	-	-	-
15	COVID-19 Economic Disaster Relief Program	-	-	-	1,150,500	1,150,500	-	-	1,150,500	-
16	COVID-19 Nonprofit LEAN Program	-	-	-	800,000	800,000	-	-	597,500	202,500
17	Future Opportunity Leveraging Fund	-	-	-	-	892,158	-	-	172,162	719,997
18	Competitive Project Fund	-	-	-	-	25,000	-	-	-	25,000
19	Business2Business Engagement Actions									
20	Americas Competitiveness Exchange	-	-	-	-	10,650	-	-	10,650	-
21	Elevate Grant Program	-	-	-	-	87,500	-	2,250	82,750	2,500
22	Local Business and Workforce Development	-	-	-	-	212,000	-	600	22,021	189,379
23	Industry Academies and B2B Outreach	-	-	-	-	23,650	-	-	12,148	11,502
24	Strategic Marketing and Communication	-	160,000	-	-	510,500	-	6,131	220,896	443,473
25	Economic Vitality Sponsorships	-	25,000	-	-	92,750	-	10,000	95,500	12,250
26	Entrepreneurship Program Sponsorships	-	-	-	-	-	-	-	-	-
27	Economic Vitality Studies									
28	MWSBE Disparity Study	-	-	-	550,000	93,683	-	36,878	602,206	4,600
29	Target Industry Study	-	150,000	-	-	5,300	-	-	152,036	3,264
30	Strategic Plan	-	-	-	-	100,000	-	19,118	76,472	4,410
31	Grand Total	21,500,000	11,000,000	-	3,500,500	7,533,152	-	7,236,732	11,429,425	3,867,495

Proposed FY 2023 Greenways Master Plan Work Program

Proposed FY 2023 Greenways Masterplan Work Program Overview

Consistent with the December 10, 2020 Approval of the Prioritized List of Greenways Master Plan Projects IA Board agenda item, this attachment provides an proposed work plan for the Blueprint 2020 Implementing the Greenways Master Plan Phase I (GWMP) project. Five projects were prioritized by the IA Board for implementation in 2017, and a leveraging opportunity to construct portions of the Southwood Trail was approved in 2019. Table 1, below, provides an overview of these projects, their status, and estimated costs.

Table 1 – Overview of IA Board Prioritized GWMP Projects		
Project	Current Status	Estimated BPIA Cost
CCSW Greenways & Debbie Lightsey Nature Park	Procurement of construction services approved by IA Board in July 2021; pre-construction efforts are underway	\$3,470,000
Lake Jackson Greenway	Preliminary Engineering underway; Combined with Lake Jackson South	\$1,606,889
Lake Jackson South Greenway	Preliminary Engineering underway; Combined with Lake Jackson	
Thomasville Road Trail Greenway	Feasibility Study approved by CRTPA Board; Design proposed to be procured with Market District improvements	\$2,601,000 - \$3,307,000
University Greenway	Design and permitting for Phase 1 in procurement as component of Airport Gateway Project	\$2,345,669
Southwood Trail	Leveraging Opportunity with the City of Tallahassee, approved by IA Board in 2019; under construction	\$359,981

Proposed FY 2022 Greenways Masterplan Project Timeline

Table 2, below, gives an overview of GWMP project actions anticipated for FY 2023

Table 2 - Implementing the Greenways Master Plan Annual Work Program Project					
Greenway Project	Sub Project	Projected Project Timelines			
		Phase	FY 2021	FY 2022	FY 2023
Capital Circle SW Greenway	Debbie Lightsey Nature Park & Trail	Planning			
		Design			
		Construction			
	CCSW Multi-Purpose Path	Planning			
		Design			
		ROW			
		Construction			
Lake Jackson Greenways		Planning			
		Design			
		Construction			
Thomasville Road Greenway (CRTPA)		Planning			
		Design			
		ROW			
		Construction			
University Greenway (Portions In conjunction with Airport Gateway Proj.)		Planning			
		Design			
		Construction			

Proposed FY 2023 Greenways Masterplan Project Allocations

Table 3, below, presents the proposed FY 2023 GWMP allocations. Consistent with the prioritization approved by the IA Board at the December 10, 2020 meeting, the five previously prioritized GWMP projects are estimated to encumber GWMP funding until FY 2028. As such, under this FY 2023 proposal, \$150,000 will be expended for the the University Greenway for a feasibility study with surveying, environmental analysis, and updated cost estimates for the remaining portion of the Greenway, which is not moving forward with the Airport Gateway project. The remaining funding will be set aside for future phases of the University Greenway and Blueprint portions of the Thomasville Greenway.

Table 3 - Implementing the Greenways Master Plan Proposed FY 2022 Budget

Project Funding	<u>FY 2022 GWMP Allocations Approved by the IA Board</u>	<u>Proposed FY 2023 Allocations</u>	<u>Estimated Additional GWMP Funds Needed Through FY 2028</u>
Annual Allocation	\$ 760,000	\$ 790,000	-
Outside Funding	\$ -	\$ -	
Prior Year Account End Balance	\$ 849,512	\$ -	
Funding Available Before	\$		
<u>Estimated/Anticipated Project Expenses</u>			
Thomasville Road Trail Greenway	\$ -		\$2,601,000 -- \$3,200,000
CCSW & DLNP	\$ -	\$ -	\$ -
Lake Jackson Greenways	\$ 1,421,512	\$ -	\$ -
Portion of Southwood Trail	\$ 188,000	\$ -	\$ -
University Greenway	\$ -	\$ 150,000	\$ 1,817,457
Identified Expenses Total	\$1,609,512	\$ 150,000	
Anticipated End of Year Balance	\$ -	\$ 640,000	

Project Status Updates

Consistent with IA Board direction, five GWMP projects have been prioritized for implementation. These projects are anticipated to encumber GWMP funding until FY 2028. This section gives a status update on each project. Only one project—the Lake Jackson Greenways project—is in need of GWMP funding in FY 2022, and, as such, the entirety of FY 2022 funds will be allocated to this project. The remaining GWMP projects prioritized by the IA Board require additional funding, and will be funded in future years.

Lake Jackson Greenways

The Lake Jackson and Lake Jackson South Greenways have been combined for implementation, and will create a connection from Lake Jackson to Lake Ella at Fred O. Drake Park in Midtown Tallahassee.

The project is currently undergoing design. Final design is expected to be completed in

Fall 2022 and presented to the IA Board for consideration and direction for construction procurement. During design the anticipated cost for construction has decreased. As such, the allocations approved in FY 2022 for the Lake Jackson Greenway are anticipated to be sufficient to complete the project.

Southwood Trail Greenway

This project is under construction and is being managed by the City of Tallahassee. A portion of the project is being constructed along with the Southeast Park, and a portion of the Southwood Greenway on Tram Road from Capital Circle to Four Oaks Blvd. will be under construction in FY 2022, pending the relocation of gopher tortoises.

Thomasville Road Trail

The Capital Region Transportation Planning Agency Board approved a feasibility study on the [Thomasville Road Trail](#) in January 2022, and authorized funding for design of the portion of the project on Thomasville Road. As this project has been prioritized for implementation by the IA Board, and has significant overlap with trail components of the Market District project, Blueprint will be implementing the off-road portion of the Thomasville Road Trail, referred to as the Market District Connector in the CRTPA study.

The IA Board approved the use of \$450,000 in Bike Route System funds in FY 2022 for design of the Blueprint portion of this project. Design services will be procured in Fall 2022. The Market District Connector is anticipated to cost \$2.6 million to \$3.2 million to construct.

Capital Circle Southwest Greenways and Debbie Lightsey Nature Park

Construction services for Capital Circle Southwest Greenways and Debbie Lightsey Nature Park have been procured, consistent with IA Board direction at the July 2021 meeting. The IA Board directed the utilization of funding from the N-2 project, Advanced Sales Tax Funding for Greenways and Bike Route System, and the Bike Route System project to construct this project.

The FDOT Capital Circle Southwest road-widening project will construct a multi-use trail along the corridor, as well. The project segment from Springhill Road to Orange Avenue will begin construction in FY 2022.

University Greenway

Estimated FY 2023 Costs: \$150,000

The University Greenway will help link Tallahassee Community College (TCC), Florida State University (FSU), and Florida Agricultural and Mechanical University (FAMU) to Innovation Park, as well as many nearby residential areas. Segments of the University Greenway are anticipated to align with improvements planned in the Airport Gateway project. Due to the need to closely align corridor improvements and complimentary multimodal facilities, the current Phase 1 Airport Gateway procurement includes design and permitting for the Innovation Park Trail portion of the University Greenway.

The Proposed FY 2023 Work Program includes a feasibility study for the remaining portions of the University Greenway, to include survey work to establish existing right

of way, environmental and stormwater analysis, and review of proposed routes to determine the physical and financial feasibility of constructing the project as proposed, and potentially recommending alternatives. This study will also develop updated cost estimates for the remaining portions of the project.

Proposed FY 2023 Bike Route System Work Program

Proposed FY 2023 Bike Route System Work Program Overview

Consistent with the process outlined in the Status Update of the Bike Route System (BRS) Project accepted by the IA Board at the February 18, 2021 meeting, each year, as part of the annual Blueprint IA Board Budget Workshop, a proposed Bike Route System work program is presented to the IA Board for consideration. This attachment provides an overview of the proposed FY 2023 Bike Route System Work Program and recommended project implementation actions for IA Board consideration.

Consistent with the approved process,, projects are proposed for implementation from 1) bicycle facilities identified in road projects underway by Blueprint, the City, County, or private entities, 2) Tier 1 projects from the Tallahassee- Leon County Bicycle and Pedestrian Master Plan, recently updated and prioritized by the Capital Region Transportation Planning Agency (CRTPA), and 3) Projects from a Facilities Gap Analysis (FGA) undertaken by the Tallahassee-Leon County Planning Department.

Consistent with IA Board direction at the May 27, 2021 FY 2022 Budget Workshop, seven projects have received or will receive BRS funding in FY 2022.

- Capital Circle Southwest Greenways & Debbie Lightsey Nature Park (CCSWGW/DLNP)
- Thomasville Road Trail
- Lake Jackson Greenways
- The Downtown-University Protected Bike Lane (D-U PBL)
- Three feasibility studies for potential projects:
 - Blair Stone Trail
 - Ridge Road
 - Southwest Area BRS Connector

For the proposed FY 2023 projects, two projects would continue to receive funding under the BRS to fully implement these projects, and there is one proposed capital acquisition to support maintenance of the new facilities.

- The Downtown-University Protected Bike Lane (D-U PBL)
- Capital Circle Southwest Greenway & Debbie Lightsey Nature Park (CCSWGW/DLNP)
- A mechanical (electric-driven) street sweeper for use on protected bike lanes

Table 1, below, presents the approved FY 2022 project allocations and the proposed FY 2023 BRS project allocations. The proposed FY 2023 BRS program provides construction funding for two projects currently in progress and funding for one capital acquisition totaling \$840,000.

Table 1 - Bike Route System Proposed FY 2023 Budget		
Project Income	<u>FY 2022</u>	<u>FY 2023</u>
Annual Allocation	\$ 780,000	\$ 750,000
Outside Funding	\$ -	\$ -
Prior Year Account End Balance	\$ 1,119,910	\$ 90,619
Funding Available Before Expenses	\$ 1,899,910	\$ 840,619
GWMP Projects with BRS Components		
CCSW GW & DLNP	\$ 185,949	\$ 60,000
Thomasville Road Trail	\$ 450,000	
Lake Jackson Greenway Bicycle Facilities	\$ 50,000	
BPMP and FGA Projects		
Downtown-University Protected Bike Lane	\$ 1,000,000	\$ 580,000
Blairstone Road Major Project	\$ 49,500	
Ridge Road Major Project	\$ 39,342	
SW Area BRS Connector	\$ 34,500	
Capital Expenditure – Protected Bike Lane Sweeper		\$ 200,000
Anticipated Expenses Total	\$ 1,809,291	\$ 840,000
Anticipate End of Year Balance	\$ 90,619	\$ 619

Proposed FY 2023 Bike Route System Project Timelines

Table 2, below, details project timelines for the proposed BRS work program for FY 2021-2023. For all projects, public engagement will be conducted with project area stakeholders as part of project implementation.

Table 2 - Bike Route System FY 2023 Project Timelines				
<u>Project</u>	<u>Phase</u>	<u>FY</u> <u>2021</u>	<u>FY</u> <u>2022</u>	<u>FY</u> <u>2023</u>
GWMP Projects with BRS Components				
CCSW & DLNP	Design			
	Construction			
Thomasville Road Trail	Planning			
	Design			
Lake Jackson Greenway	Planning			
	Design			
	Construction			
BPMP and FGA Projects				
D-U PBL	Design			
	Construction			
Blair Stone Trail	Planning			
Ridge Road Trail	Planning			
SW Area Connector	Planning			

Proposed FY 2023 Funding Allocations

The following section provides more detail on the proposed FY 2023 BRS work program, including project status updates, implementation timelines, and anticipated FY 2023 Costs.

Capital Circle Southwest Greenways and Debbie Lightsey Nature Park

Proposed FY 2023 Allocation: \$60,000

Consistent with IA Board direction at the July 15, 2021 meeting, construction funds for the Capital Circle Southwest Greenways and Debbie Lightsey Nature Park will be allocated from the remaining Capital Circle N-2 funds, the remaining Advance Sales Tax Funding for Greenways and Bike Route projects, and the Bike Route System project. \$185,949 of BRS funding was encumbered for construction in FY 2022. Once Debbie Lightsey Nature Park construction is completed, construction services for the 2.2-mile single-track natural surface trail loop will be procured, anticipated for FY 2023 in the amount of \$60,000.

Downtown-University Protected Bike Lane Project

Proposed FY 2023 Allocation: \$580,000

Consistent with IA Board direction at the February 18, 2021 meeting, construction of the Downtown-University Protected Bike Lane project will be funded by the Bike Route System project. This project will provide a protected bike lane network along W. Pensacola Street from City of Tallahassee City Hall to Florida State University, and from Florida

State University back towards downtown along St. Augustine and W. Madison Streets, and south along S. Adams Street to the Capital Cascades Trail. Additional Downtown-University bike lanes on Call Street and College Avenue will be evaluated for enhanced protection as part of project design efforts.

Design is at approximately 30%, and several protected bike lane alternatives have been identified. Blueprint is currently vetting potential alternatives with agency stakeholder partners and provided an overview of alternatives to the joint City/County Bicycle Working Group, and Blueprint IA Citizens Advisory Committee.

As with many projects, construction cost estimates have increased significantly due to economy-wide inflation. As such, the current estimate for construction has increased by approximately \$580,000. Blueprint anticipates procuring construction in late FY 2022/early FY 2023, while coordinating construction activities to limit impacts to Florida State University operations, in addition to coordinating with the City resurfacing project on Pensacola Street, anticipated for Summer 2023.

Capital Expenditure –Electric Mini Street Sweeper

Proposed FY 2023 Allocation: \$200,000

During the engagement with the Bicycle Working Group, mentioned above, members communicated the need for enhanced maintenance/cleaning/debris removal within the existing pilot facilities of the Downtown-University Protected Bike Lane. Due to the width, existing street sweepers in the fleet are not able to sweep the protected bike lane, which results in broken glass, rocks, and other hazardous debris being left in the bike lane. In order to solve this issue, Blueprint has worked with City Fleet to identify an electric street sweeper specifically designed to fit inside protected bike lanes, on sidewalks and trails, and in smaller public spaces. This new product would be available in early 2023, and would cost approximately \$200,000. City Fleet would be able to use this vehicle in areas constrained in addition to the approximately 2.5 mile protected bike lane.

BRS Project Status Reports

Thomasville Road Trail

The Thomasville Road Trail is the highest scoring Tier 1 BPMP project. It has also been prioritized for implementation under the Blueprint Implementing the GWMP Project. The CRTPA Board approved a feasibility study and authorized a portion of the trail for design funding. The IA Board approved \$450,000 in Bike Route System funds for design of the Blueprint portion of the Thomasville Road Trail, which runs from Thomasville Road through the Market District. Blueprint anticipates procuring design services in late 2022.

Lake Jackson Greenway Bicycle Facilities

Consistent with IA Board direction at the February 28, 2019 IA Board meeting, planning and design services have been procured for the Lake Jackson Greenways project. The Lake Jackson Greenways are among the five Greenways Master Plan projects that have been prioritized by the IA Board for implementation. The Lake Jackson Greenway projects will include bike route elements to complete the project. The IA Board approved \$50,000 in BRS funds to be used for Lake Jackson Greenway Construction in FY 2022. Final design plans are anticipated to be brought to the IA Board at the end of FY 2022.

Ridge Road Trail Feasibility Study

The first of three feasibility studies approved for FY 2022, the 2.3 mile Ridge Road Tier 1 BPMP Major Project would connect Crawfordville Road and the Tallahassee-St. Marks Historic Railroad State Trail to Springsax Road. There are currently no bicycle facilities on this corridor, and nearly 10-15% of households in this area do not own a vehicle. The project would connect St. Marks Trail users with Silver Lake Park, and Lake Elberta through the Dr. Charles Billings Greenway, which is a segment of the FDOT SUN Trail. The BPMP proposes the installation of a multi-use path along the corridor, potentially through the widening of an existing sidewalk.

The feasibility study for this trail is nearly completed. Adequate funding for design of the Ridge Road Trail is not anticipated for FY 2023, estimated at approximately \$300,000. However, as with all projects, Blueprint will continue to seek project cost savings and leveraging opportunities to free up additional funding. Should this be achieved prior to the FY 2024 Budget Workshop, an item will be brought to the IA Board for consideration, seeking authorization to procure design services for the Ridge Road Trail.

Blair Stone Trail Feasibility Study

The second of three feasibility studies approved by the IA Board for FY 2022, the 2.12 mile Blair Stone Road BPMP Tier 1 Major Project would complete a major gap in the bicycle network on Blair Stone Road from Governor's Square Boulevard to Orange Avenue. The BPMP proposes implementing a multi-use path or designated buffered bicycle lanes.

The Blueprint-funded feasibility study is nearly completed. Blueprint anticipates the study finding that a trail facility is feasible. This project will be proposed for design funding in a future fiscal year.

SW Area BRS Connector Feasibility Study

The third feasibility study approved by the IA Board for FY 2022, SW Area BRS Connector is the combination of a BPMP Tier 1 Neighborhood Network project, and a Facilities Gap Analysis Major project. It would provide a north-south connection between the Tallahassee Museum, the FSU Intramural fields (SW RecPlex), Debbie Lightsey Nature Park, the University Greenway, and nearby neighborhoods south currently lack safe bicycle and pedestrian access to these locations.

The Blueprint-funded feasibility study is nearly complete. Blueprint anticipates several alternatives being feasible to provide bicycle facilities to make these connections. The project will be proposed for design funding in a future fiscal year.

Conclusion and Recommended Action

As outlined above, the Proposed FY 2023 Bike Route System work program would provide additional funding for two projects with previous IA Board action, and provide funding for one capital expenditure. Should the IA Board approve the 2023 Budget Workshop recommendation, Blueprint would undertake the actions described herein, in FY 2023.

Recommended Action: Approve the Proposed Bike Route System allocation into the final draft FY 2023 budget plan and approve the FY 2023 Bike Route System Work Program.



DELIVERING THE BLUEPRINT PROMISE

For more than 20 years, and under direction from the Blueprint Intergovernmental Agency Board of Directors (IA Board), the Blueprint Intergovernmental Agency (Blueprint) has been charged with implementing major infrastructure projects across the community providing numerous benefits for residents and visitors which positively impact our quality of life, natural environment and economic vitality.

The IA Board, comprised of the City and County Commissions sitting as one body, provides direction to Blueprint and OEV. Both divisions are administered by the Intergovernmental Management Team – the County Administrator and the City Manager.

Blueprint is a joint City-County agency within PLACE - the Department of Planning, Land Management and Community Enhancement. PLACE was created by Tallahassee and Leon County and works to create a livable, sustainable and economically vibrant community through the coordinated efforts of the Planning Department, Blueprint and the Office of Economic Vitality (OEI). OEI is an economic development model that ensures accountability, transparency, citizen engagement, and professional management of economic development projects.

Blueprint successfully implements infrastructure projects throughout the Tallahassee-Leon County area. All projects are refined through robust community engagement and thorough technical analyses to reflect the community's unique vision and build the foundation for sustainable growth.

BLUEPRINT'S PROMISE TO THE COMMUNITY IS TO:

- Improve Safety
- Increase Parks and Open Spaces
- Increase Bicyclist and Pedestrian Facilities
- Reduce Congestion on Roadways

SINCE ITS CREATION IN 2004, BLUEPRINT HAS DELIVERED ON ITS PROMISE BY:

- Constructed 10 miles of new roadways
- Invested more than \$50 million for water-quality projects
- Improved capacity 200% on 9 miles of Capital Circle
- Protected through purchase 1,400+ acres of sensitive land
- Leveraged over \$129 million in outside funding
- Created 23+ miles of sidewalks, bike/ped trails
- Opened over 250 acres of parks
- Constructed 78+ miles of bike/ped facilities

Over the next five years, 32 projects will be under construction representing a total value of more than \$528 million.

OVER THE NEXT FIVE YEARS 32 COMMUNITY PROJECTS DELIVERED



22+

MILES OF
ROADWAY
IMPROVEMENTS



78+

MILES OF
BIKE / PED
FACILITIES



250+

ACRES OF
DEVELOPED
PUBLIC SPACE



8

NEW
PUBLIC PARKS

TOTAL INVESTMENT:

\$528.2M

Over the last five years, the IA Board has advanced the Blueprint program of work to bring the benefits of the infrastructure projects to the community faster by authorizing 32 projects to be under construction by or before Fiscal year 2026. In all, the projects under way represent a total value of more than \$528 million.

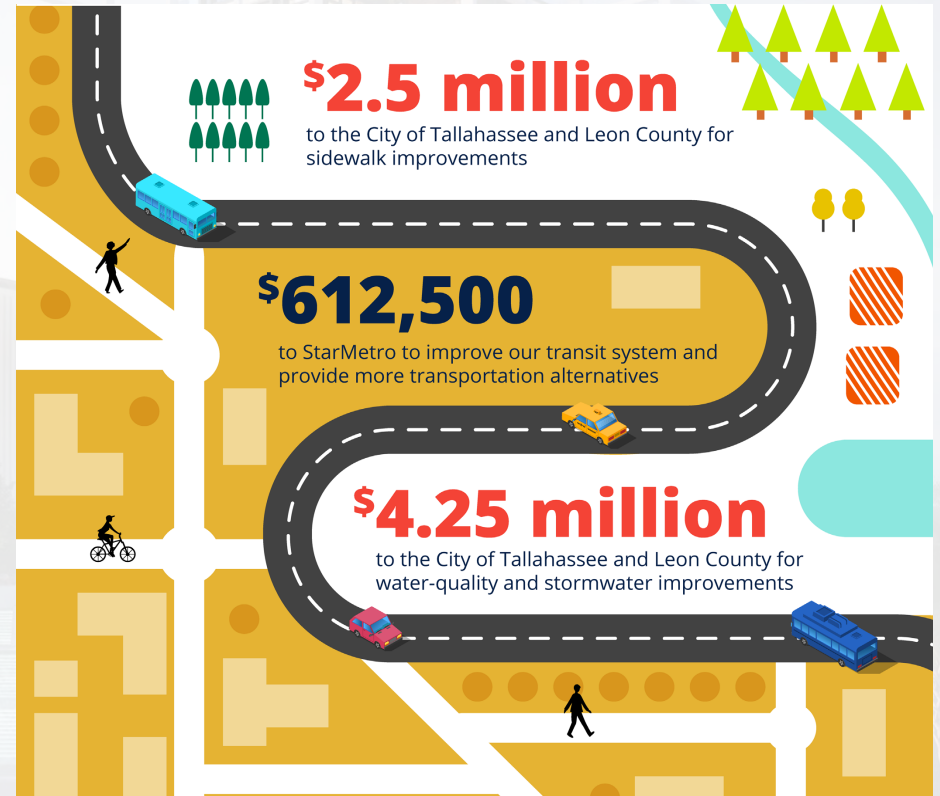
OVER THE NEXT FIVE YEARS 32 Community Projects Delivered

- Northeast Gateway (Welaunee Blvd) – **\$80.8M**
- Capital Circle SW Orange Avenue to Springhill Road Widening – **\$71.7M***
- Airport Gateway – **\$68.2M**
- Capital Cascades Trail Segment 3 – **\$67.8M****
 - › Capital Cascades Trail Segment 3 Pond and Trailhead – **\$5.8M**
 - › Coal Chute Pond Amenities – **\$1.4M**
 - › Skateable Art – **\$1.2M**
 - › History and Culture Trail – **\$1M**
 - › Van Buren Street – **\$0.5M**
 - › FAMU Way Playground – **\$0.3M**
- Northeast Connector (Bannerman Road) – **\$62.4M**
- Capital Cascades Trail Segment 4 – **\$20M**
- Magnolia Trail Phases 2 and 3 – **\$15.6M**
- Northeast Park – **\$12.4M**
- Fairgrounds – **\$12M**
- Monroe-Adams Placemaking – **\$8.5M**
- Market District Park – **\$6.6M**
- Midtown Placemaking – **\$5.5M**
- Lake Lafayette/St. Marks Linear Park – **\$4.8M**
- Magnolia Trail Phases 1 and 4 – **\$4.8M**
- Market District Connectivity – **\$4.5M**
- Debbie Lightsey Nature Park & Capital Circle SW Greenway – **\$4.3M**
- Build the Bike Route System – **\$3.9M**
- Animal Services Center – **\$3.8M**
- Orange-Meridian Placemaking – **\$3.7M**
- Thomasville Road Trail – **\$3.2M**
- Lake Jackson Greenways – **\$2.4M**
- University Greenway – **\$2.3M**
- Downtown Protected Bike Lane – **\$1.1M**
- North Monroe Gateway – **\$0.5M**
- Southwood Greenway (Phases 1 & 2) – **\$0.3M**
- Weatherization of Amphitheater – **\$0.1M**

*Construction managed and funded by FDOT
**Cumulative Total

DYK? Complete information on each of these projects, including construction time lines, are online at BlueprintIA.org.

Every year from 2020 to 2040, Blueprint provides an additional \$7.4 million for projects across Tallahassee and Leon County.



32 PROJECTS TO BE CONSTRUCTED OVER THE NEXT 5 YEARS

- Northeast Gateway (Welaunee Blvd)
- Capital Circle Southwest
- Orange Avenue Road Widening
- Airport Gateway
- Capital Cascades Trail - Segment 3
- Capital Cascades Trail - Segment 4
- Northeast Connector Corridor: Bannerman Road
- Northeast Park
- Fairgrounds
- Monroe-Adams Placemaking
- Midtown Placemaking
- Market District Placemaking
- Lake Lafayette/St. Marks Linear Park
- Magnolia Drive Trail
- Debbie Lightsey Nature Park & Capital Circle SW Greenway
- Build the Bike Route System
- Animal Services Center
- Orange-Meridian Placemaking
- Thomasville Road Trail
- Lake Jackson Greenways
- University Greenway
- Southwood Greenway (Phases 1 & 2)
- Weatherization of Amphitheater
- North Monroe Gateway
- Southside Action Plan Area

